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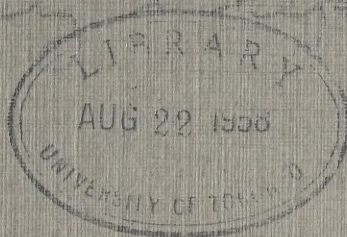
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HYDRO-ELECTRIC INQUIRY COMMISSION

GENERAL REPORT

SEVERN SYSTEM

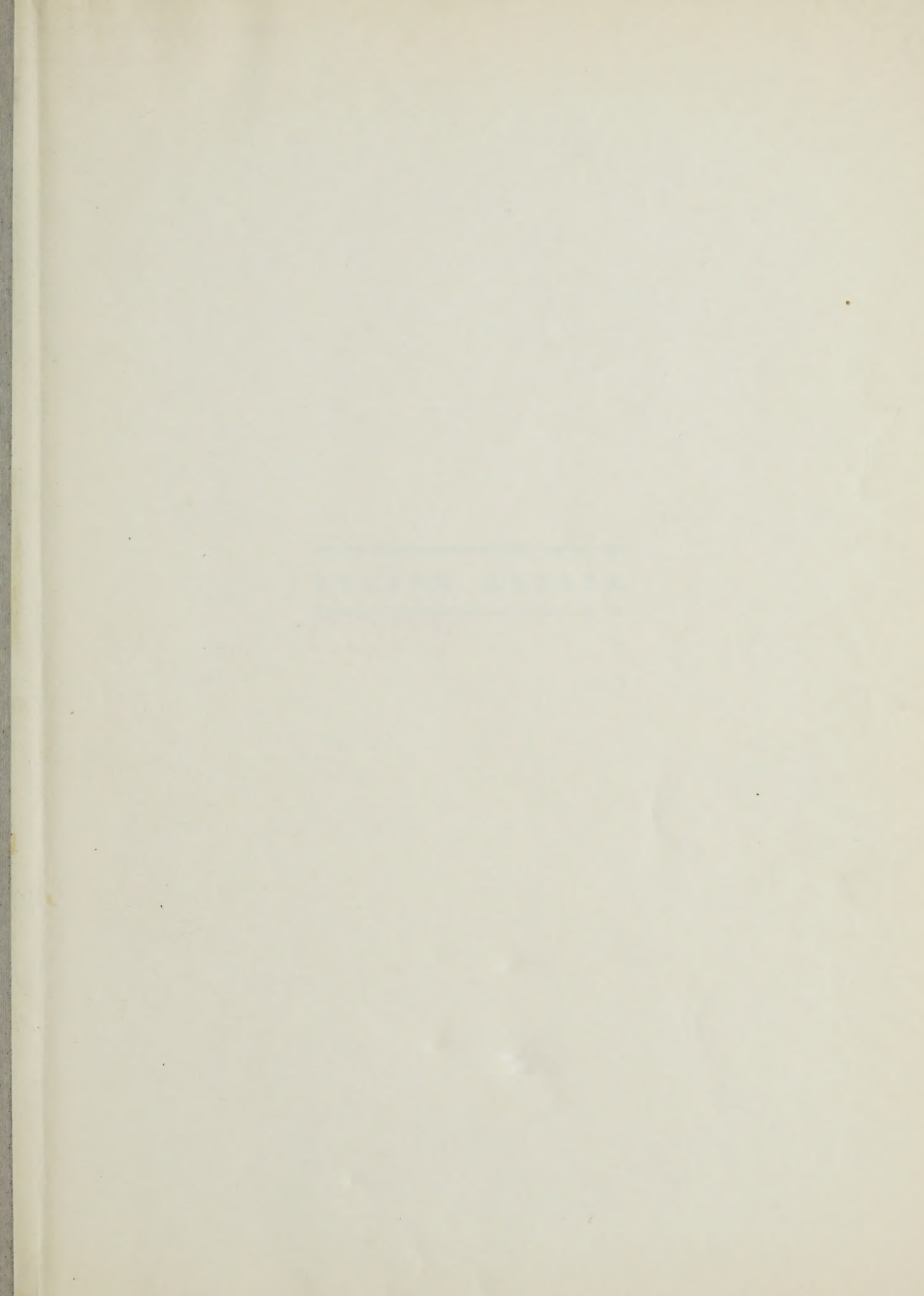
JOSEPH H. W. BOWER


SECRETARY











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O-ELECTRIC INQUIRY COMMISSION

OR ENCLOSURE TO

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SEVERN SYSTEM

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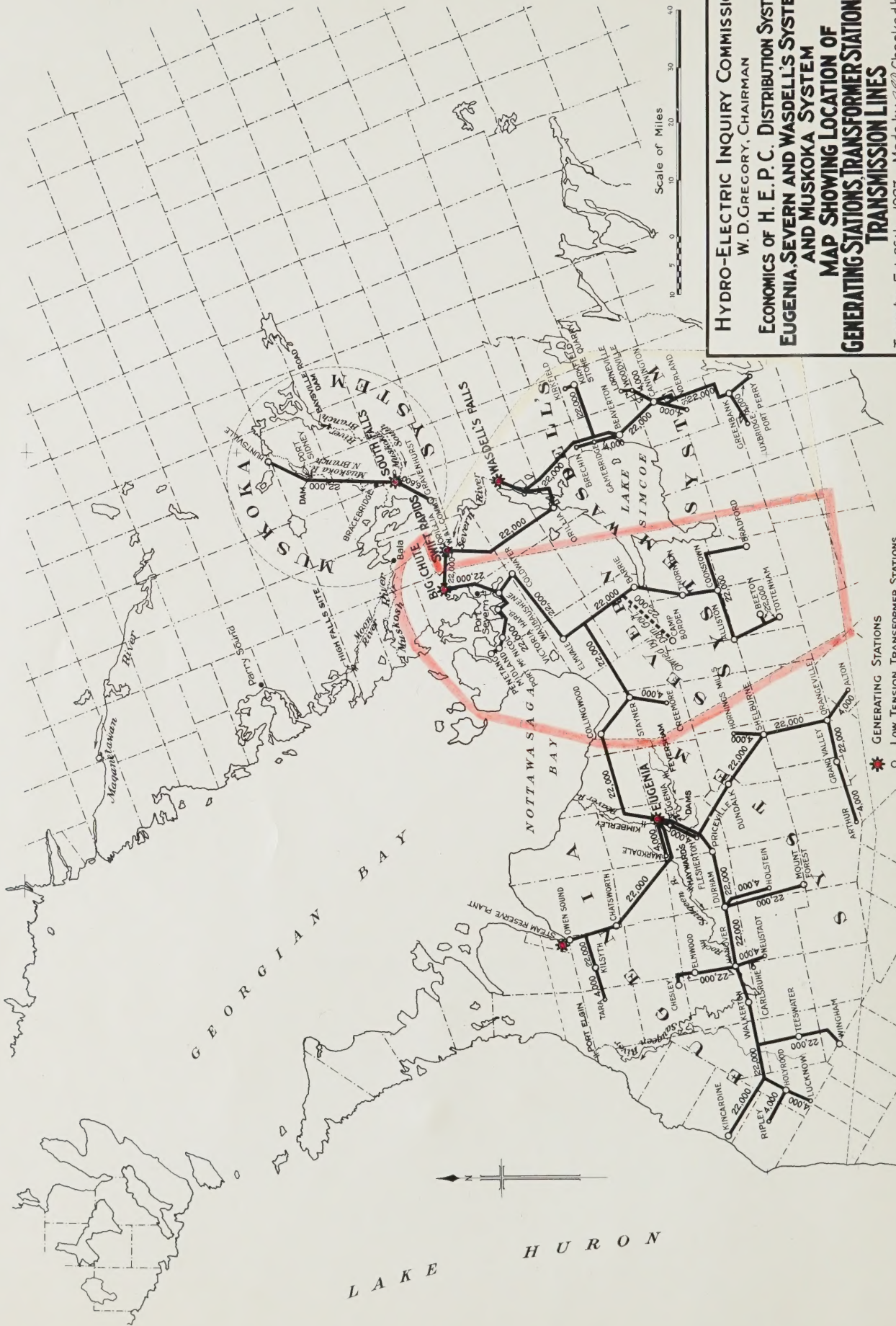
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**HYDRO-ELECTRIC INQUIRY COMMISSION**  
**W. D. GREGORY, CHAIRMAN**  
**ECONOMICS OF H. E. P. C. DISTRIBUTION SYSTEMS,**  
**EUGENIA, SEVERN AND WASDELL'S SYSTEMS,**  
**AND MUSKOKA SYSTEM**  
**MAP SHOWING LOCATION OF**  
**GENERATING STATIONS, TRANSFORMER STATIONS AND**  
**TRANSMISSION LINES**

Toronto, Feb 26th., 1923. Made by *W. J. Francis* Checked by *W. J. Francis*  
**WALTER J. FRANCIS & COMPANY**  
 CONSULTING ENGINEERS

**GENERATING STATIONS**  
 \* LOW TENSION TRANSFORMER STATIONS  
 o MUNICIPALITIES SERVED BY H. E. P. C. WITHOUT LOCAL TRANSFORMER STATIONS.  
 NOTE:--  
 TRANSMISSION LINE VOLTAGE SHOWN THUS 22,000



REPORT TO SECRETARY'S REPORT

ON THE

SEVERN SYSTEM

Subject: General Map Showing Location of Page

Generating Stations, Transformer Stations and Transmission

Historical Sketch . . . Lines of the . . . . . 1

Hydro-Electric Power Commission of Ontario

Generating Stations . . . . .	2
Other Sources of Power Supply . . . . .	4
Underdeveloped Power Sites . . . . .	6
Miscellaneous Power Plants . . . . .	9
Transmission Lines . . . . .	10
Transforming & Distributing Stations . . . . .	10
Local Distributing Systems . . . . .	10
Parallel Operation of Systems . . . . .	11
Eugenia, Waddell's and Orillia Systems . . . . .	11

General Remarks

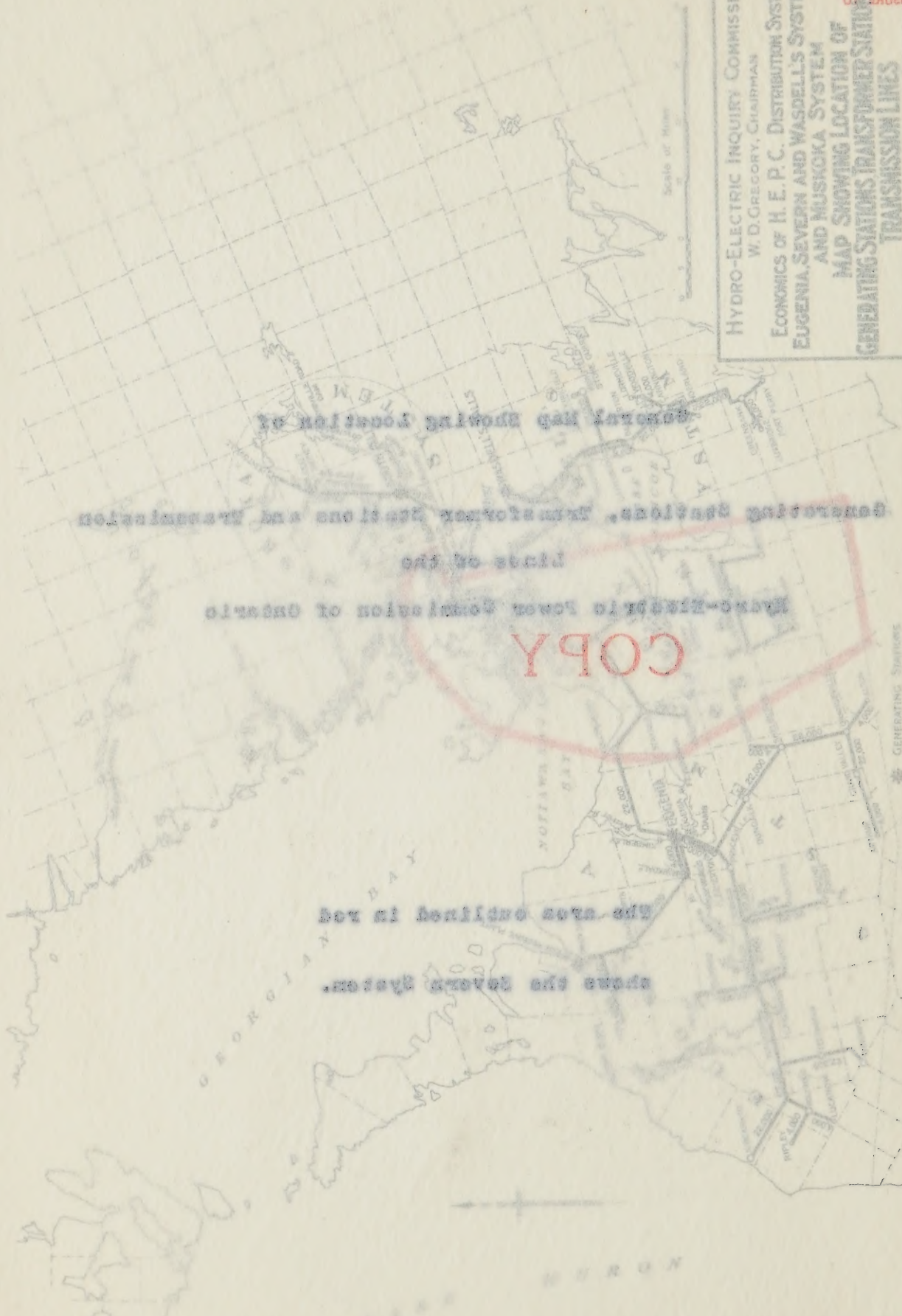
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Capital Investment . . . . .	16
Reserve for Renewals . . . . .	20
Reserve for Sinking Fund . . . . .	21A
Reserve for Contingencies . . . . .	22
Accounts with Municipalities . . . . .	23
Results of Operation . . . . .	25
Power Data	
Population Served . . . . .	27
Growth of Market and Estimate	
Sources of Power Supply . . . . .	41
Power Developed, etc. . . . .	42
Power Situation . . . . .	44

COPY

shows the Severn System.



HYDRO-ELECTRIC INQUIRY COMMISSION  
 W. D. GREGORY, CHAIRMAN  
 ECONOMICS OF H. E. P. C. DISTRIBUTION SYSTEM  
 EUGENIA, SEVERN AND WASDELL'S SYSTEM  
 AND MUSKOKA SYSTEM  
 MAP SHOWING LOCATION OF  
 GENERATING STATIONS, TRANSFORMER STATIONS AND  
 TRANSMISSION LINES  
 Toronto, Feb. 26th, 1923. Made by J. J. O'Connell  
 WALTER J. FRANCIS & COMPANY



General Map Showing Location of  
 Generating Stations, Transformer Stations and Transmission  
 Lines of the  
 Hydro-Electric Power Commission of Ontario

COPY

The area outlined in red  
 shows the Severn System.

GENERATING STATIONS  
 \* LOW TENSION TRANSFORMER STATIONS  
 o MUNICIPALITIES SERVED BY H. E. P. C. WITHOUT LOCAL TRANS. STATIONS



INDEX TO SECRETARY'S REPORT

on the

SEVERN SYSTEM

Subject	Page
Letter of Presentation	
Historical Sketch . . . . .	1
<u>Physical</u>	
Generating Station and Other Sources of Power Supply . . . . .	6
Undeveloped Power Sites . . . . .	8
Miscellaneous Power Plants . . . . .	9
Transmission Lines . . . . .	10
Transforming & Distributing Stations . . . . .	10
Local Distributing Systems . . . . .	10
Parallel Operation of Severn. Eugenia, Wasdell's and Orillia Systems . . . .	11
<u>General Economics</u>	
Capital Investment . . . . .	16
Reserve for Renewals . . . . .	20
Reserve for Sinking Fund . . . . .	21A
Reserve for Contingencies . . . . .	22
Accounts with Municipalities . . . . .	23
Results of Operation . . . . .	26
Power Data	
Population Served . . . . .	39
Growth of Market and Ultimate Sources of Power Supply . . . . .	41
Horse-power Developed, etc. . . . .	44
Power Situation . . . . .	44







INDEX (Con't)**Subject****Page****General Relations**

Relations with the Town of Orillia and the Orillia Water, Light and Power Commission . . . . .	46
--	----

**Summary**

Capital Investment . . . . .	48
Reserve for Renewals . . . . .	49
Reserve for Sinking Fund . . . . .	49
Reserve for Contingencies . . . . .	49
Accounts with Municipalities . . . . .	49
Sale of Power to Private Companies . . . . .	50
Estimated Power Loads, as public rates suggest in 1911 Compared with Actual Power Loads . . . . .	50
Comparison of Estimated Costs per Horse-power with Actual Cost per Horse-power . . . . .	51
Purchase of Power from Other Systems . . . . .	51
Future Sources of Power . . . . .	51

<b>Addenda</b> . . . . .	52
--------------------------	----

*W. H. H. H. H.*  
1911



SECRET

CONFIDENTIAL - SECURITY INFORMATION

Page 10

CONFIDENTIAL - SECURITY INFORMATION

SECRET

Page 10

SECRET

CONFIDENTIAL - SECURITY INFORMATION

Page 10

SECRET

Page 10

CONFIDENTIAL - SECURITY INFORMATION

Page 10

SECRET



Toronto, Ontario,  
August 17th, 1923.

Hydro-Electric Inquiry Commission,  
W. D. Gregory, Esq., Chairman,  
Toronto, Ontario.

re: General Report - Severn System

Mr. Chairman and Gentlemen:-

In accordance with your instructions, a general report on the Severn System has been made, along the lines approved of by the Commission on January 2nd. The work has been done under my direct personal supervision as per your instructions.

The reports of Messrs. Price, Waterhouse & Company and Messrs. Clarkson, Gordon & Dilworth, together with the report on this System by the Commission's Consulting Engineer, Mr. Walter J. Francis, have been used in the preparation of this report. No public hearing was held in connection with this System.

The report falls naturally into parts. The first part includes sections entitled "Historical Sketch", "Physical", "General Economics" and "General Relations." These sections are largely a recital of facts. The second part of the report entitled "Summary" is merely intended to direct attention to those points which appear to require special consideration by the Commission.

Particular attention is directed to a sub-section of the report entitled "Addenda", which deals with the revision recently made in the reserve for renewals account.

All figures used in this report have been carefully checked by a representative of Messrs. Price, Waterhouse & Company. Reports forming the basis of this report are appended hereto, and in order to facilitate reference to the documents in question, on the right-hand margin of the report throughout will be found abbreviated references.

Yours very truly,

JHNB/G

  
Secretary.



October 1953  
October 1953

Hydro-Synthetic Inquiry Commission  
W. A. Gregory, Rep., Chairman  
Executive, Secretary

THE HYDRO-SYNTHETIC INQUIRY COMMISSION

Dr. Chairman and Commission:

In accordance with your instructions, a report  
has been prepared on the Hydro-Synthetic Inquiry  
Commission. It is submitted to you for your  
consideration and approval. The report is  
submitted to you in the form of a report.

The report is divided into two parts, the  
first part dealing with the Hydro-Synthetic  
Inquiry Commission, and the second part dealing  
with the Hydro-Synthetic Inquiry Commission.  
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All figures and data in this report have been  
checked by a representative of the Hydro-Synthetic  
Inquiry Commission. The report is divided into  
two parts, the first part dealing with the  
Hydro-Synthetic Inquiry Commission, and the  
second part dealing with the Hydro-Synthetic  
Inquiry Commission.

Very truly yours,

W. A. Gregory  
Chairman

W. A. Gregory

SEVERN SYSTEM

HISTORICAL SKETCH

In September 1909, the Simcoe Railway and Power Company of Midland secured a Crown lease permitting it to develop power at the Big Chute on the Severn River to the full capacity of the site, the object being to transmit the power to the towns of Midland and Penetanguishene. The Big Chute generating station was built by this company and was put into service in 1911.

The Hydro-Electric Power Commission, in November 1910, at the request of the municipalities concerned, made a survey and estimated the cost of power supply to Midland and Penetanguishene and, after the necessary by-laws were submitted and passed in January 1911, made a contract with the Simcoe Railway and Power Company to purchase the power required for these two towns.

WJF.  
p.4.

The contract called for an initial delivery of 200 horse-power and additional blocks of 50 horse-power until the total amount so reserved had reached 500 horse-power, then additional blocks of 100 horse-power each until the total amount so reserved reached 1600 horse-power. The price of power under the contract was

200 horse-power -	\$21.00	} per horse-power per annum at 2200 volts; \$1.00 less for all power at 22,000 volts.
500 horse-power -	20.00	
1,000 horse-power -	19.00	
1,500 horse-power -	17.50	



1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 104

On September 1974, the witness advised that the company at that time was a small family business. It was having trouble at the time on the lower level of the mill capacity at the time, and what was the reason for the trouble in the lower mill capacity. The witness advised that the company was built by his father and was

COPIES

Entered for the two towns.

never under the control was

1941	100.00	100.00	100.00
1942	100.00	100.00	100.00
1943	100.00	100.00	100.00
1944	100.00	100.00	100.00
1945	100.00	100.00	100.00
1946	100.00	100.00	100.00
1947	100.00	100.00	100.00
1948	100.00	100.00	100.00
1949	100.00	100.00	100.00
1950	100.00	100.00	100.00
1951	100.00	100.00	100.00
1952	100.00	100.00	100.00
1953	100.00	100.00	100.00
1954	100.00	100.00	100.00
1955	100.00	100.00	100.00
1956	100.00	100.00	100.00
1957	100.00	100.00	100.00
1958	100.00	100.00	100.00
1959	100.00	100.00	100.00
1960	100.00	100.00	100.00
1961	100.00	100.00	100.00
1962	100.00	100.00	100.00
1963	100.00	100.00	100.00
1964	100.00	100.00	100.00
1965	100.00	100.00	100.00
1966	100.00	100.00	100.00
1967	100.00	100.00	100.00
1968	100.00	100.00	100.00
1969	100.00	100.00	100.00
1970	100.00	100.00	100.00
1971	100.00	100.00	100.00
1972	100.00	100.00	100.00
1973	100.00	100.00	100.00
1974	100.00	100.00	100.00
1975	100.00	100.00	100.00
1976	100.00	100.00	100.00
1977	100.00	100.00	100.00
1978	100.00	100.00	100.00
1979	100.00	100.00	100.00
1980	100.00	100.00	100.00
1981	100.00	100.00	100.00
1982	100.00	100.00	100.00
1983	100.00	100.00	100.00
1984	100.00	100.00	100.00
1985	100.00	100.00	100.00
1986	100.00	100.00	100.00
1987	100.00	100.00	100.00
1988	100.00	100.00	100.00
1989	100.00	100.00	100.00
1990	100.00	100.00	100.00
1991	100.00	100.00	100.00
1992	100.00	100.00	100.00
1993	100.00	100.00	100.00
1994	100.00	100.00	100.00
1995	100.00	100.00	100.00
1996	100.00	100.00	100.00
1997	100.00	100.00	100.00
1998	100.00	100.00	100.00
1999	100.00	100.00	100.00
2000	100.00	100.00	100.00
2001	100.00	100.00	100.00
2002	100.00	100.00	100.00
2003	100.00	100.00	100.00
2004	100.00	100.00	100.00
2005	100.00	100.00	100.00
2006	100.00	100.00	100.00
2007	100.00	100.00	100.00
2008	100.00	100.00	100.00
2009	100.00	100.00	100.00
2010	100.00	100.00	100.00
2011	100.00	100.00	100.00
2012	100.00	100.00	100.00
2013	100.00	100.00	100.00
2014	100.00	100.00	100.00
2015	100.00	100.00	100.00
2016	100.00	100.00	100.00
2017	100.00	100.00	100.00
2018			

The agreement was to remain in force for ten years and was renewable thereafter for two terms, one of five years, and the next terminating September 10th, 1929, the date upon which the company's lease with the Crown would have expired.

HEPC  
report  
1911  
p.14

Having built the necessary transmission lines and distributing stations, the Commission began to supply power in July 1911.

WJF.  
p.4.

By the end of the year 1913, the number of municipalities served with power purchased from the Big Chute plant had increased to seven, namely: Barrie, Coldwater, Collingwood, Elmvale, Midland, Penetanguishene, Stayner, and the power demand had more than doubled. At a meeting of the Commission held on March 24th, 1914, the purchase of the Big Chute plant was considered. As a result, on June 30th, 1914, the Commission purchased from the Simcoe Railway and Power Company, its power development, together with its transmission lines and distributing stations. The Order-in-Council permitting the purchase was dated June 17th, 1914. It set the purchase price at \$475,000.00.

P.W.  
Kx.  
IV.WJF.  
p.5.

On October 1st, 1912, Mr. H. G. Acres, Hydraulic Engineer of the Commission, had reported to Sir Adam Beck, giving a detailed valuation of the system of the Simcoe Railway and Power Company, and naming the sum of \$400,000.00 as an outside purchase price, but this figure apparently did not include the undeveloped power site at Port Severn which was owned in fee simple by the company. The actual cost of the properties, apparently including the Port Severn site, as

WJF.  
p.6.





entered in the records of the Commission at June, 1914, is given as \$475,355.01.

Previous to the acquisition of the Big Chute plant, the Commission had purchased all the power for the Severn System from the Simcoe Railway and Power Company from the Big Chute plant. Since the date of purchase, the power required has been generated at the Big Chute plant and purchased from the Eugenia and Wasdell's Systems.

WJF.  
p.6.

In the latter part of 1916, a tie line between the power house at Eugenia and the Severn System lines at Collingwood was constructed, thus enabling the Commission to market the surplus power available at the Eugenia Development in the municipalities located in the Severn district.

HEPC  
Report  
1917  
p.153.

In 1916 negotiations were carried on between the Town of Orillia and the Commission covering the sale of power from the Orillia-Swift Rapids Development, for use on the Severn System, and also covering the interchange of power between the Orillia System and the Commission's developments at Big Chute, Eugenia Falls and Wasdell's Falls.

HEPC  
Report  
1916  
p.172

A short term agreement was also entered into on August 15th, 1916, between the Water & Light Commission of the Town of Orillia and the Commission covering the purchase by the town of 2,000 horse-power required for the use of munition plants in the municipalities prior to the completion of the Swift Rapids Development. This agreement also provided for the joint use of transmission lines by both parties.



included in the records of the Commission at June, 1964, is  
given as \$450,000.00.

Previous to the completion of the 1964 fiscal year,  
the Commission had purchased all the power for the 1964  
year from the Electric Utility and Power Company from the  
State plant. Since the date of purchase, the power contract  
has been extended at the 1964 State plant and purchased from  
the Electric and Thermal System.

In the latter part of 1964, in the 1964 fiscal year,  
the power source at Electric and Thermal System plant at  
Collinsville was abandoned, and electric power transferred to  
the State plant. The transfer of the Electric System  
in the 1964 fiscal year is the 1964 fiscal year.

In 1964, the Commission was advised by the State  
of Illinois and the Commission covering the sale of power  
from the Collinsville Electric System, the sale of the  
Electric System, and also covering the transmission of power  
between the Collinsville and the Commission's system.  
Since the 1964, Electric and Thermal System.

A short term agreement was also entered into in  
1964, 1965, 1966, between the State and the Commission at  
the time of Collinsville and the Commission covering the purchase  
of the sale of 1,000 kilowatt-hours per year for the 1964  
fiscal year in the 1964 fiscal year for the 1964 fiscal year  
at the State Electric System. This agreement also provided  
for the sale of 1,000 kilowatt-hours per year for the 1964 fiscal year.

In 1917, negotiations were completed for the purchase from the Orillia Water & Light Commission of the seven and one-half miles of conductor extending from the Big Chute plant to a point approximately south of the Orillia Commission's power house at Swift Rapids, thus obtaining a permanent connection between the Big Chute and the Swift Rapids plants and completing the link between the Severn and Wasdell's Systems by the use of the Orillia Commission lines.

HEPC  
Report  
1917  
p.98.

In 1917, an additional contract was executed between the Town of Orillia and the Commission covering a permanent supply of power from the Swift Rapids plant under construction by the town. The contract covered the paralleling of the Swift Rapids generating station with the generating stations located at the Big Chute, Wasdell's and Eugonia, the joint use of transmission lines and the supplying of emergency power by both parties.

HEPC  
Report  
1917  
p.153

A new agreement between the Town of Orillia and the Commission covering the transfer of power from the Wasdell's System to the Big Chute Development by means of the Orillia transmission lines and generating station for the purpose of utilising the surplus power of the Wasdell's Development on the Severn System became effective November 1st, 1918. This agreement also covered the purchase of surplus power from the Orillia System when same was required for serving the municipalities of the Severn System, as well as the paralleling of the Eugonia, Severn and Wasdell's Developments with the Orillia System for standby service.

HEPC  
Report  
1918  
p.244





On account of the rapid increase of the load in the system it became necessary, early in 1917, to proceed with the extension of the Big Chute generating station; a second steel penstock was purchased; a double runner turbine of 2,300 horse-power capacity and two gate valves were installed; and a 1600 kv-a. horizontal generator was finally put into commercial service January 28th, 1919. WJP. p.10

At October 31st, 1921, seventeen municipalities and three other customers, as shown by the following list, were supplied with power:

Alliston	Elmvale
Barrie	Midland
Boston	Penetanguishene
Bradford	Port McNicoll
Coldwater	Stayner
Collingwood	Thornton
Cockstown	Tottenham
Greemore	Victoria Harbour
	Waukenaishene

P.W.  
Hx.  
IV.

Canadian Pacific Railway (Elevator)

Camp Borden (Canadian Air Board)

P.W.  
p.6.

Department of Railways and Canals





PHYSICAL

The Severn System supplies the territory in the northern and central portions of Simcoe County, between Georgian Bay and Lake Simcoe.

WJP.  
p.7.

Speaking generally, the system consists of a hydro-electric generating plant at Big Chute on the Severn River, tie lines to permit the interchange of power between the Severn, Eugenia and Wasdell's Systems, and transmission lines and distributing stations feeding seventeen municipalities, and some rural lines.

WJP.  
p.9.

COPY

Generating Station and Other  
Sources of Power Supply

The Big Chute plant is the only generating station on the system at present owned by the Commission.

This development is located on the Severn River about nine miles from the mouth and includes dams at the head of each of the three channels into which the river divides at this point. The dam at Big Chute, the principal point of discharge, is fifty feet long and eighteen feet high, constructed of concrete piers and sills with step-logs and spill-crests. Pretty Channel dam is of somewhat similar construction, with no spill-crest. Lost Channel dam is in a narrow gorge and is of concrete and contains one spill-way. Near Big Chute dam a canal 32 feet wide and 500 feet long has been cut through the rock and leads to a forebay,



APPENDIX

The Bureau System supplies the following

to the various and several parties at times listed.

between various Bay and Lake Rivers.

Accordingly, the Bureau System of a

hydro-electric generating plant at the head of the River

River, the limit to provide the interlocking of power between

the various, various and several parties at times listed.

lines and interlocking various parties at times listed.

politics, and some other lines.

**COPY**

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The Big River plant is the only generating

station on the system at present owned by the Government.

This development is located on the River River

which also takes from the river and supplies water to the

head of each of the three streams into which the river

divides at this point. The sum of the three, the principal

part of discharge, is fifty feet long and eighteen feet

high, situated at various points and also with various

and other means. These means are in the various points

mentioned, with no other means. These means are in the

various points and in the various and several parties at times listed.

etc. These are also the same as the other lines and the

lines have been the same as the other lines and the

from which at the present time the water is carried through two nine-foot penstocks, 150 and 170 feet long respectively, to the concrete power house where a 56-foot head is available. The second of these two penstocks was installed in 1918.

The original equipment consisted of three 1,300 horse-power turbines, each direct-connected to a 900 K.V.A., 3-phase, 60-cycle, 2,200-volt, horizontal type generator, with two independent 100-kilowatt exciter units, and six 600-kilowatt station transformers stepping the voltage up from 2,200 to 25,000 volts.

This station was put into service in 1911, being then the property of the Simcoe Railway and Power Company, but in 1914 it was purchased by the Commission to supply power to the system. On account of the rapid increase of the load on the system, it became necessary, early in 1917, to proceed with the extension of the Big Chute generating station. The second steel penstock, 9 feet in diameter and 170 feet long, was purchased from the Dominion Bridge Company of Montreal. A double runner, spiral case turbine of 2,300 horse-power capacity under 56 feet head, running at 300 revolutions per minute, was supplied by the Wellman-Seaver-Morgan Company, and two 66-inch gate valves were installed, and a 1,600 K.V.A., 3-phase, 60-cycle, 2,200-volt, horizontal type generator was purchased from the Canadian General Electric Company, and finally put into commercial service on January 28th, 1919.



from which at the present time the water is pumped  
through the main-line tunnel, 191 and 192 feet long  
respectively, to the concrete power house where a 50-  
foot head is available. The system of lines and  
pipes was installed in 1910.

The original equipment consisted of three  
1,000 horse-power turbines, each direct-connected to a  
100 K.V.A., 3-phase, 60-cycle, 2,500-Volt, synchronous  
type generator, with the independent 100-volt and 250-  
volt, and six 100-volt station transformers supplied  
the system up to 11,000 volts.

This station was later added in 1911, and  
the property of the United States and Texas Company,  
and in 1912 it was purchased by the Government to supply  
power to the system. In 1913 the first turbine at  
the head of the system, its power capacity, was 1,000  
horsepower with the addition of the 100 horse power  
turbine. The second turbine, 1,000 horse power, was  
also added, and purchased from the United States Com-  
pany at Houston. A third turbine, 1,000 horse power, was  
added in 1914, and 1,000 horse power capacity added in 1915, totaling 4,000  
horsepower for the system, and supplied by the United  
States Company, and two 100-volt power lines were in-  
stalled, and a 1,000 K.V.A., 3-phase, 60-cycle, 2,500-Volt,  
synchronous type generator was purchased from the Hamilton  
Company, Houston, Texas, and installed in the commercial  
service on January 22nd, 1916.

The original capacity of the plant, in accordance with the rating of the Commission, was about 2,900 horse-power at 80 per cent. power factor, while portable power from this site with a flow of 1,200 cubic feet per second the present capacity is about 4,600 horse-power.

WJF.  
p. 9.  
& 10.

#### Undeveloped Power Sites

The only undeveloped power site of commercial capacity on the system is that near Port Severn on the Severn River, a short distance downstream from Big Chute. This power site was taken over by the Commission with the other properties of the Simcoe Railway and Power Company when the Big Chute development was purchased. Details of this site are given on page 14 of our Consulting Engineer's report.

For a number of years past there has been a dam and lock at Port Severn, built by the Federal Government in connection with the Trent Canal works. It is stated by the Trent Canal officials that the normal lift at this lock is 14.5 feet. When the dam and lock were built, provision was made in the design for the future connection of a power plant at this point, and it is understood that the Commission intends to take advantage of the partly developed conditions at Port Severn by installing a power development during the present year.



and, therefore, not to get any more involved with the

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which are available in the following table:

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It is stated by the engineers that the estimated expenditures for 1922 and 1923 include a sum of \$275,000.00 for the development of the power plant at Port Severn. The dependable power from this site with a flow of 1,000 cubic feet per second, and a head of 12.5 feet, would be about 1,200 horse-power, continuous capacity, but allowing for the pondage effect above the dam it is likely that a large capacity might be installed to advantage. Having regard to the uncertainty in the regulated flow of the river, and the local conditions at the site, it is probable that from 1,500 to 1,800 horse-power installed capacity is all that might be utilized for commercial service.

WJF.  
p.15.

At July 31st, 1923, this development had not been undertaken by the Commission.

WNB.  
31/7/  
23.

#### Miscellaneous Power Plants

With the single exception of the Swift Rapids development of the Grillia Water, Light and Power Commission there are no power plants in the district which are worthy of note.

A short description of the above plant is given on pages 16 and 17 of our Consulting Engineer's report.

The only other private plants in the district are located in Alliston, Beeton and Tottenham. The combined capacity of these three plants is 132 kilowatts.





### Transmission Lines

Up to October 31st, 1921, the Commission had acquired or constructed 178 miles of high voltage transmission lines including about 7 miles of 4,000-volt lines and about 171 miles of 22,000-volt lines forming a network supplying the various municipalities, and also connecting together for parallel operation the generating stations of the Eugenic, Severn and Wendell's Systems, and the Swift Rapids station of the Grillia Water, Light and Power Commission.

The transmission system is constructed on wooden poles throughout and presents no extraordinary features. Extensions estimated to cost about \$100,000.00 for each of the years 1922 and 1923 are said to be contemplated covering miscellaneous lines and distributing stations and a considerable extension of the rural lines.

WJF .  
p.17.

### Transforming & Distributing Stations

The transmission lines feed the various municipalities at low voltage through seventeen substations, a list of which stations showing voltage and capacity is given on page 18 of Mr. Walter J. Francis' report.

### Local Distributing Systems

With the exception of the rural lines there are no municipalities on the Severn System in which the Commission distributes retail power to the consumers. The



Transmission Lines

On the October 15th, 1961, the Commission was  
advised of construction of a line of high voltage trans-  
mission lines located about 7 miles of 4,000-volt lines  
and about 11 miles of 11,000-volt lines through a narrow  
corridor in the western mountainous area, and also connecting  
together the parallel operation the transmission systems  
of the Nevada, Idaho and Utah's systems, and the  
Belle Fourche station of the United States, Alaska and  
British Columbia.

The transmission system is estimated to  
cost about \$100 million and provides an extraordinary  
contribution to the power system in the West. The  
total cost of the project is estimated to be about \$150 million.  
The project is being financed by the Federal Government  
and a consortium of private companies. The project  
will provide a significant expansion of the power lines.

Transmission Lines in the West

The transmission lines in the western mountainous  
area are low voltage single circuit transmission lines of  
which several hundred miles are being planned in the  
area of the Nevada, Idaho and Utah's systems.

Local Transmission Lines

With the exception of the local lines there are  
no transmission lines in the Nevada system in which the  
local transmission lines are not included. The

Commission acts as a wholesale distributor only and in all the municipalities the electricity is distributed by the municipality itself or by local commissions in the municipalities. It is understood that the accounting for all of the municipalities of the Severn System is done in accordance with the standard accounting system of the Commission, and the details for the various municipalities are given in the Annual Reports.

WJF.  
p.19.

Parallel Operation of Severn,  
Eugenia, Waddell's and Orillia Systems

Towards the middle of the year 1916, the load on the Big Chute plant exceeded its normal capacity due to the increase of the power demand of the municipalities on the Severn System and especially due to the requirements of the municipality of Orillia. This municipality had a contract with the Commission to supply the Orillia Water, Light and Power Commission with power, when such was required to supplement the supply from the Orillia Commission's own plant, situated at Ragged Rapids about ten miles up the Severn River from Big Chute.

To assist the Big Chute station it was decided to construct a tie line between it and the Waddell's Falls station on the Waddell's System, so that the excess power of the Waddell's station, which was only lightly loaded, might be supplied to Orillia. A single circuit, 22,000-volt line of No. 1/0 aluminum, seven miles in length, was erected between the Waddell's power house and the substation





of the Orillia Commission located at Longford, north-east of Orillia. The tie line between the Wasdell's and Severn Systems was completed by utilizing the existing 22,000-volt lines of the Orillia Commission, which had already been in service for some years, from Longford to the Orillia switching station near Ragged Rapids and thence to the Big Chute plant.

The two generating stations at Big Chute and at Wasdell's Falls were placed in normal parallel operation on July 24th, 1916, and the Wasdell's station then supplied practically all of the Orillia load previously taken from the Big Chute station by the Orillia Commission. Two important objects were gained, the Wasdell's station was loaded to a point of economical operation and the load on the Big Chute station was reduced.

The power supply of the Severn System was further augmented in 1916 by the paralleling of the Eugenia Falls station with the Big Chute station. This was accomplished by the erection of a 22,000-volt tie line of No. 1/0 copper, twenty-four miles long, between the Eugenia Falls power house and the Collingwood distributing station on the Severn System. Power from the Eugenia System was first supplied to the Severn System on October 6th, 1916.

The Orillia Commission's power plant at Ragged Rapids on the Severn River about ten miles above Big Chute was put into service in 1901, but, on account of





unsatisfactory local conditions, had not been able to deliver full capacity continuously. The Orillia Commission therefore made arrangements with the Simcoe Railway and Power Company for power from the Big Chute plant to augment the supply from Ragged Rapids during certain periods. This contract was still in force when the Big Chute plant was purchased by the Power Commission. Later, the Orillia Commission decided to construct a new plant at Swift Rapids near Ragged Rapids where there was a satisfactory location and where a head of 47 feet was available instead of the 41 feet at Ragged Rapids. Towards the end of 1917, the new plant at Swift Rapids was ready for service and the old plant was abandoned. The Power Commission soon afterwards purchased from the Orillia Commission seven and one-half miles of 22,000-volt, single circuit, three-phase line of No. 2 aluminum conductor to form a tie line between the Big Chute plant and the new development at Swift Rapids.

Regular parallel operation of the Eugenia, Big Chute, Swift Rapids and Wasdell's plants was begun on June 1st, 1918, and has thereafter been continued, proving of great advantage to all the systems concerned.

The high head and the large local reservoir capacity of the Eugenia development make it unusually serviceable as a peak load plant. Off-peak power from the Severn and Wasdell's Systems which could not otherwise



...and not been able to  
 follow this policy consistently. The British Government  
 therefore made arrangements with the United States  
 Government for the purchase of the old British ships in exchange  
 for the newly from United States during the war. This  
 contract was still in force when the old British ships were  
 transferred to the United States. Later, the British  
 Government decided to purchase a new class of British ships  
 from United States ships which were a satisfactory alternative  
 and there is a list of it and available in the  
 of the United States. Towards the end of 1917, the new  
 class of British ships was ready for service and the old  
 class was transferred. The United States soon afterwards  
 purchased from the British Government some new and old  
 ships at a low price, which was a very good deal for  
 No. 2 class ships to have a list of the ships from the  
 United States and the new class of British ships.  
 Regular service between the United States  
 and the British Empire and Canada's shipping began in 1918  
 and has continued to be maintained. Service at  
 great intervals in all the other directions.  
 The ship lines and the large local companies  
 operating in the Pacific have been in the  
 service as a part of the United States Government  
 the United States and Canada's shipping which would not otherwise

be utilized has been and may be transferred to the Eugenia System, allowing the Eugenia plant, by operating at a variable load, to conserve the stored water and make it available to supply peak loads on the combined systems. The transfer of power from one system to another is therefore beneficial to all, and it is understood that book-keeping credits and debits as between the various systems concerned are kept in the books of the Commission. Up to October 31st, 1920, the electrical power delivered by one system to another was apparently charged for on the basis of \$25.00 per horse-power. It is stated that in 1921, it was decided by the Power Commission that, beginning with 1921, the interchange of power between these systems would be at cost and not at a fixed rate.

The tie lines to adjacent systems and plants on adjacent systems making available to the Severn System power from the Orillia, Eugenia and Cassell's Systems therefore constitute an additional source of power for the Severn System.

The amount of continuous power available from the Eugenia System for the Severn System is now very small and practically none has been billed from Eugenia during the last three years. Nevertheless, the Severn System



be utilized for power and be incorporated in the  
National System, allowing the Federal Government to develop  
as a national level, to coordinate the national water and power  
is available to supply both levels of the national system.  
The transfer of power from one system to another in these  
two countries, as well as in the national level, is

1961, the investigation of power between these systems would  
not be limited to the power companies that, according with  
an \$25.00 per hour contract. It is stated that in 1961, it  
appears no further was apparently known for on the basis  
of power 1961, 1960, the electrical power delivered by the  
transmission line right in the town of the transmission. It is  
stating according with the fact that the power system appears

...of the family & the son has been ...

The line to adjacent systems and plans  
on adjacent systems being available in the same way  
from the Billings, Montana and Northern Plains  
and Southern Plains systems of power. The  
system is

The amount of investment given remains the same.

makes use of the peak capacity of the Eugenia plant and the Eugenia System draws a considerable amount of off-peak power from the Severn System.

WJF.  
p. 11.  
12, 13  
& 14.

A map showing the generating station, transformer stations and transmission lines of the system forms the frontispiece of this report.

COPY

1. The report is divided into two parts. The first part is devoted to a description of the system and the second part to a description of the operation of the system.

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The following information was obtained from the records of the Bureau of the Census, Department of Commerce, and the Bureau of Economic Warfare, Department of War, in connection with the investigation of the activities of the German Government in the United States during the period from 1933 to 1945. The information was obtained from the records of the Bureau of the Census, Department of Commerce, and the Bureau of Economic Warfare, Department of War, in connection with the investigation of the activities of the German Government in the United States during the period from 1933 to 1945.

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GENERAL ECONOMICSCapital Investment

The initial expenditures on the Severn System were made in 1911, when the Commission constructed wood pole lines for the purpose of serving electric energy to the towns of Midland and Penetanguishene.

Under authority of an Order-in-Council, dated June 17th, 1914, the Commission purchased the Big Chute generating station on the Severn River together with its transmission lines and distributing stations from the Simcoe Railway and Power Company, Limited, for \$475,000.00. The Order-in-Council provided for:

1. The taking over of the property, franchises, easements and leasehold rights covering the development and operation of the water-power known as the Big Chute, and located upon the Severn River in the townships of Hachedash and Baxter in the Province of Ontario, and which are now held by the said Company.
2. The taking over of power development works and plant and appurtenant structures of the Big Chute.
3. The taking over of all transmission lines and substations now owned by the said company.
4. The taking over of the power site at Port Severn now owned in fee simple by the said Company, together with any lands, riparian rights and privileges or easements connected therewith and necessary for the purpose of the power development except such lands therefrom as the Dominion Government may require for the Trent Valley Canal.



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The initial investigation on the Hawaii Question was made in 1911, when the Commission transmitted their findings for the purpose of giving electric energy to the towns of Hilo and Kilauea.

Under authority of an Order-in-Council, dated

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1997-1998

1. The taking over of power development works and plants and associated structures of the Big River.
2. The taking over of all transmission lines and sub-stations now owned by the said company.
3. The taking over of the power and of heat stations now owned in the State by the said company, together with all lands, rights, titles and privileges in connection therewith and necessary for the purposes of the power development project and lands thereon as the Dominion Government may require for the Great Valley Road.

2. The taking over of power development works and plant and equipment ownership of the DSO.

1. The entire sum of all investments made and all  
 2. amounts now owned by the said company.

4. The total cost of the power plant at that time was estimated to be \$100,000,000. The total cost of the power plant at that time was estimated to be \$100,000,000. The total cost of the power plant at that time was estimated to be \$100,000,000.

5. The taking over of such works, assets, easements, franchises, real property and rights, equipment and chattels, now held by the said Company as may be owned and controlled by them and necessary for the purposes of the Commission for the sum above named.
6. The authority to further develop the water powers at the Big Chute, and at Port Severn to full capacity when the necessity for doing so shall arise, and to purchase all necessary material and equipment in connection with such development.

WJF.  
p.5.

The Commission acquired the properties, subject to the electrical power contracts of the Simcoe Railway and Power Company, with the Village of Victoria Harbour, The Victoria Harbour Lumber Company, the Town of Orillia, and the Marconi Telegraph Company of Canada and agreed to carry out the contracts in accordance with the terms thereof.

The properties acquired were valued by the Engineers of the Commission at \$475,550.00, consisting of the following:

#### Cost of properties

<b>Big Chute Generating Station</b>		
Station and Equipment	\$202,750.00	
Step-up Equipment	22,953.00	
Intangibles	<u>124,011.00</u>	\$349,724.00
Victoria Harbour Tap to Victoria Harbour		3,000.00
Victoria Harbour Distributing Station		2,850.00
Line Big Chute to Waubesaushene, including towers		63,506.00
Line Waubesaushene to Victoria Harbour Tap		10,330.00
Line Victoria Harbour Tap to Port McNicoll Tap		11,385.00
Port McNicoll Tap to Midland		8,250.00
Midland Station		21,355.00
Victoria Harbour Distribution System		<u>5,150.00</u>
		<b>\$475,550.00</b>

P.W.  
p.6.



for the purpose of the Commission for the same  
may be used and controlled in their own discretion  
and officials are held to the same standard as  
Commissioners, their property and their interests  
the taking away of such words, names, addresses,

1. The Commission is further advised that the entire amount of \$100,000.00 was paid to the Government of the United States of America on 10/10/50.

The Committee also noted the following:

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Amount of the "Investment" is \$100,000.00

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Vol. 1, No. 1, 1997

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The item of intangibles shown above apparently includes the Port Severn Site, the leasehold rights at Big Chute and the unexpired power contracts and franchises then held by the company.

WJF.  
p.6.

Since the acquisition of the above named properties, the Commission has installed an additional unit in the Big Chute generating plant, extended the transmission lines and added other equipment so that at October 31st, 1921, the investment in plant, equipment, etc., of the Severn System amounted to \$1,406,847 made up as follows:

Power Development	\$652,253
Transmission Lines	569,977
Distribution Stations	184,564
Rural Lines	58

P.W.  
p.10.

\$1,406,847

The principal expenditures on the system since 1917 are as follows:

Balance October 31st, 1917 \$868,347

Add - Expenditures in connection with:

The installation of an additional unit at the Big Chute generating station 272,385

The construction of a road between the Big Chute generating station and the Canadian Pacific Railway and the erection and equipment of a machine shop 15,878

The construction of wood pole line to serve Alliston, Cookstown, Beeton, Tottenham and Bradford 118,944

The purchase of the transmission lines between Big Chute and Swift Rapids from the town of Orillia 20,000

P.W.  
p.10

Carried Forward

\$1,295,554



— *Ukrainians avoid media reference to war, say*

including the fact that the defendant is a minor.

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Further, the Committee has included an additional note

in the Big Bang model, we would have

deleted to read as follows: until revised

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The above figures amount to \$1,500,000, or 100 per cent, of the total.

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Lower: 1986-88, 1990-92, 1994-95, 1997-98, 2000-01, 2003-04, 2006-07, 2009-10, 2012-13, 2015-16, 2018-19, 2020-21

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Carried Forward \$1,295,864

Replacing the original conductor wire  
with aluminum cable on the Big  
Chute to Waubesa line 17,645  
Expenditures on distribution stations  
at -

Collingwood	22,451	P.W.
Port McNeill	12,153	p.10.
Midland	12,637	
Bradford	11,174	

Sundry other items 55,236

Total - \$1,406,847

The following table shows the capital costs  
per rated horse-power for each of the years from 1914  
to 1921.

COPY

	Fiscal year ending October 31st			
	1914	1915	1916	1917
Power Development	\$120.50	\$120.50	\$120.60	\$124.60
Transmission Lines	104.40	109.10	115.70	140.80
Transforming & Distribu- ting Stations	13.90	23.70	27.50	34.00
Rural Lines	-	-	-	-
	\$238.70	\$253.30	\$263.80	\$299.40

WJT - p. 21.

	Fiscal year ending October 31st			
	1918	1919	1920	1921
Power Development	\$130.30	\$137.80	\$141.10	\$141.80
Transmission Lines	181.70	119.00	120.20	123.90
Transforming & Distribu- ting Stations	57.60	36.80	39.00	40.10
Rural Lines	-	-	-	.10
	\$429.60	\$293.40	\$300.30	\$305.90





In respect of the capital costs per horse-power, our Consulting Engineer states:

"The capital costs of the Big Chute generating plant show reasonable construction costs, and now stand at about \$142 per horse-power."

WJP.  
p.56

### Reserve for Renewals

The balance in the reserve for renewals in respect of properties of the Severn System amounted at October 31st, 1921, to \$227,347, made up as follows:

Period	Provision	Interest	Together
From 1912 to October 31, 1916	\$54,158	\$2,055	\$56,213
Fiscal year ending October 31st, 1917	20,991	2,241	23,232
1918	24,576	3,178	27,754
1919	34,930	4,208	39,138
1920	57,883	5,857	43,740
1921	57,905	7,606	45,511
Together	\$210,443	\$25,225	\$235,668
Miscellaneous deductions			8,321
Total at October 31st, 1921			\$227,347

WJP.  
p.43

Additions to the reserve for renewals are provided through the inclusion in the cost of power, of an annual charge of 2.75% of the depreciable capital, together with interest at the rate of 4% per annum on the balance in the reserve account.

The annual rate of 2.75% was determined by a re-classification of the properties of the system as shown by



It is noted that the subject was the youngest

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THE UNITED STATES OF AMERICA  
DEPARTMENT OF JUSTICE  
FEDERAL BUREAU OF INVESTIGATION  
WASHINGTON, D. C. 20535

**Abstract**

the balance is the amount for which the company is liable.

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of A-700 at the same time.

at the rate of \$1 per acre in the United States and \$2 per acre in the foreign countries.

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It is not possible to determine the exact date of the first publication of the book.

the books at October 31st, 1916.

The engineering department of the Commission has prepared an analysis of the Capital Investment Account of the Severn System, as of recent date, which is to be used as a basis for a reduction of the renewal rate, and a consequent retroactive revision of the reserve account for a period of years.

Should the Commission reduce the renewal rate, it will have the effect of building up the reserve at a slower rate in the future and consequently reduce the total annual cost of power, not only in the future, but also during the period that the reduced rate is made retroactive.

**COPY**  
It is understood that the Commission spend sufficient money on maintenance to keep the system in a condition to operate economically which is considered to be about seventy-five per cent. as good as its original new condition. On this basis, our Consulting Engineer states that the renewal reserve should be studied in connection with 25% of the capital invested in the system and expresses the opinion that the total accumulations of the fund as applicable to 25% of the total depreciable capital is somewhat larger than is necessary.





Reserve for Sinking Fund

At October 31st, 1921, the balance in the reserve for sinking fund for the municipalities and companies on the Severn System amounted to \$43,614.47 and \$16,346.75 respectively making a total of \$59,961.22.

The basis for ascertaining the amount of the reserve for sinking fund each year is, for the Severn System, the capital cost of the power development, transformer stations, transmission lines, etc., completed and in operation. The method used by the Commission in calculating the amount of the reserve is as follows:-

The annual sum sufficient to form in thirty years, with interest at four per cent. per annum, the amount of capital invested. This sum is equivalent to an annual rate of 1.8% of the principal invested.

The capital investment of the respective sections of the lines and stations is distributed to the municipalities and others receiving power therefrom in the proportion that the horse-power furnished each customer bears to the aggregate horse-power furnished all customers on these sections of the lines.

The rate of 1.8% is applied to the principal so determined, proper allowance being made for any units of plant in operation less than a year.

The portion of the reserve, determined as outlined in the foregoing, applicable to municipalities in operation for a period of six years or longer, is included each fiscal year in the cost of power furnished the respective municipalities. For such municipalities as may not have been in operation for that period the sum apportioned against the municipality in its first year and deferred, is included in the cost of power in sixth year of operations, etc.



2000-2001-2002-2003-2004-2005-2006-2007-2008-2009-2010-2011-2012-2013-2014-2015-2016-2017-2018-2019-2020-2021-2022-2023-2024-2025-2026-2027-2028-2029-2030-2031-2032-2033-2034-2035-2036-2037-2038-2039-2040-2041-2042-2043-2044-2045-2046-2047-2048-2049-2050-2051-2052-2053-2054-2055-2056-2057-2058-2059-2060-2061-2062-2063-2064-2065-2066-2067-2068-2069-2070-2071-2072-2073-2074-2075-2076-2077-2078-2079-2080-2081-2082-2083-2084-2085-2086-2087-2088-2089-2090-2091-2092-2093-2094-2095-2096-2097-2098-2099-2100-2101-2102-2103-2104-2105-2106-2107-2108-2109-2110-2111-2112-2113-2114-2115-2116-2117-2118-2119-2120-2121-2122-2123-2124-2125-2126-2127-2128-2129-2130-2131-2132-2133-2134-2135-2136-2137-2138-2139-2140-2141-2142-2143-2144-2145-2146-2147-2148-2149-2150-2151-2152-2153-2154-2155-2156-2157-2158-2159-2160-2161-2162-2163-2164-2165-2166-2167-2168-2169-2170-2171-2172-2173-2174-2175-2176-2177-2178-2179-2180-2181-2182-2183-2184-2185-2186-2187-2188-2189-2190-2191-2192-2193-2194-2195-2196-2197-2198-2199-2200-2201-2202-2203-2204-2205-2206-2207-2208-2209-2210-2211-2212-2213-2214-2215-2216-2217-2218-2219-2220-2221-2222-2223-2224-2225-2226-2227-2228-2229-2230-2231-2232-2233-2234-2235-2236-2237-2238-2239-2240-2241-2242-2243-2244-2245-2246-2247-2248-2249-2250-2251-2252-2253-2254-2255-2256-2257-2258-2259-2260-2261-2262-2263-2264-2265-2266-2267-2268-2269-2270-2271-2272-2273-2274-2275-2276-2277-2278-2279-2280-2281-2282-2283-2284-2285-2286-2287-2288-2289-2290-2291-2292-2293-2294-2295-2296-2297-2298-2299-2300-2301-2302-2303-2304-2305-2306-2307-2308-2309-2310-2311-2312-2313-2314-2315-2316-2317-2318-2319-2320-2321-2322-2323-2324-2325-2326-2327-2328-2329-2330-2331-2332-2333-2334-2335-2336-2337-2338-2339-2340-2341-2342-2343-2344-2345-2346-2347-2348-2349-2350-2351-2352-2353-2354-2355-2356-2357-2358-2359-2360-2361-2362-2363-2364-2365-2366-2367-2368-2369-2370-2371-2372-2373-2374-2375-2376-2377-2378-2379-2380-2381-2382-2383-2384-2385-2386-2387-2388-2389-2390-2391-2392-2393-2394-2395-2396-2397-2398-2399-2400-2401-2402-2403-2404-2405-2406-2407-2408-2409-2410-2411-2412-2413-2414-2415-2416-2417-2418-2419-2420-2421-2422-2423-2424-2425-2426-2427-2428-2429-2430-2431-2432-2433-2434-2435-2436-2437-2438-2439-2440-2441-2442-2443-2444-2445-2446-2447-2448-2449-2450-2451-2452-2453-2454-2455-2456-2457-2458-2459-2460-2461-2462-2463-2464-2465-2466-2467-2468-2469-2470-2471-2472-2473-2474-2475-2476-2477-2478-2479-2480-2481-2482-2483-2484-2485-2486-2487-2488-2489-2490-2491-2492-2493-2494-2495-2496-2497-2498-2499-2500-2501-2502-2503-2504-2505-2506-2507-2508-2509-2510-2511-2512-2513-2514-2515-2516-2517-2518-2519-2520-2521-2522-2523-2524-2525-2526-2527-2528-2529-2530-2531-2532-2533-2534-2535-2536-2537-2538-2539-2540-2541-2542-2543-2544-2545-2546-2547-2548-2549-2550-2551-2552-2553-2554-2555-2556-2557-2558-2559-2560-2561-2562-2563-2564-2565-2566-2567-2568-2569-2570-2571-2572-2573-2574-2575-2576-2577-2578-2579-2580-2581-2582-2583-2584-2585-2586-2587-2588-2589-2590-2591-2592-2593-2594-2595-2596-2597-2598-2599-2600-2601-2602-2603-2604-2605-2606-2607-2608-2609-2610-2611-2612-2613-2614-2615-2616-2617-2618-2619-2620-2621-2622-2623-2624-2625-2626-2627-2628-2629-2630-2631-2632-2633-2634-2635-2636-2637-2638-2639-2640-2641-2642-2643-2644-2645-2646-2647-2648-2649-2650-2651-2652-2653-2654-2655-2656-2657-2658-2659-2660-2661-2662-2663-2664-2665-2666-2667-2668-2669-2670-2671-2672-2673-2674-2675-2676-2677-2678-2679-2680-2681-2682-2683-2684-2685-2686-2687-2688-2689-2690-2691-2692-2693-2694-2695-2696-2697-2698-2699-2700-2701-2702-2703-2704-2705-2706-2707-2708-2709-2710-2711-2712-2713-2714-2715-2716-2717-2718-2719-2720-2721-2722-2723-2724-2725-2726-2727-2728-2729-2730-2731-2732-2733-2734-2735-2736-2737-2738-2739-2740-2741-2742-2743-2744-2745-2746-2747-2748-2749-2750-2751-2752-2753-2754-2755-2756-2757-2758-2759-2760-2761-2762-2763-2764-2765-2766-2767-2768-2769-2770-2771-2772-2773-2774-2775-2776-2777-2778-2779-2780-2781-2782-2783-2784-2785-2786-2787-2788-2789-2790-2791-2792-2793-2794-2795-2796-2797-2798-2799-2800-2801-2802-2803-2804-2805-2806-2807-2808-2809-2810-2811-2812-2813-2814-2815-2816-2817-2818

On 12/12/2011, the following information was received:

and no other was available for the purpose of the investigation.

The basis for establishing the amount of the fee for service for planning shall be the cost of the service plus the capital cost of the power development, transmission lines, transmission lines, etc., multiplied and in the amount. The method used by the Commission in calculating the amount

-10701102 86 01 0770007 011 70

THE ABOVE IS A SUMMARY OF THE INFORMATION RECEIVED FROM THE  
INTERVIEW OF THE ABOVE NAMED PERSONS. THE INFORMATION  
RECEIVED IS SUBJECT TO THE USUAL LIMITATIONS OF THE  
INVESTIGATION. THE INFORMATION IS NOT TO BE  
DISCLOSED TO ANY OTHER PERSONS WITHOUT THE  
APPROPRIATE AUTHORITY.

The highest investment of the Government was in the form of a loan to the United States and other countries in the Pacific and other regions. The Government also provided a loan to the United States and other countries in the Pacific and other regions. The Government also provided a loan to the United States and other countries in the Pacific and other regions.

The rate of 1.1% is applied to the principal on loans  
closed, except otherwise stated with the rate of  
1.1% in operation from 1961 to 1962.

[illegible]

The above shows the aggregate amount of the sinking fund collectible at October 31st, 1921, from eleven municipalities which have taken power for six years, or longer, the initial charge being made in the sixth year's power cost. The sinking fund charges deferred at October 31st, 1921, amounted to \$44,741.47, representing deferments, as permitted by the Act, for a period of from two to four years in respect of sixteen municipalities. In this connection it may be stated that, of the seventeen municipalities in the Severn System as at October 31st, 1921, one municipality, Penetanguishene, had paid all charges against it, while six municipalities had made no payments into the sinking fund as the five years' period had not elapsed.

P.W.  
p.22

#### Reserve for Contingencies

The balance in the reserve for contingencies as at October 31st, 1921, amounted to \$7,128.09. This reserve has been established by the Commission for the purpose of providing for special losses or expenses not arising at regular intervals and not wholly applicable to the period in which incurred. The reserve for contingencies is provided by means of -

P.W.  
p.23  
& 24.

- (a) An annual charge of 25¢ per horse-power on average power supplied each year to the municipalities comprising the system and private companies.
- (b) Credit representing profits realized on sale of power to private companies.
- (c) Profit from sale of miscellaneous equipment.



The above shows the approximate amount of the  
 showing that is available at present time, 1931, from other  
 investigations which have been given for the year, as  
 shown, the initial stage being in the first year's  
 work. The amount that should be added to the  
 above, 1931, amounts to \$4,700.00, representing the  
 as provided by the act, for a period of time and to make  
 some in respect of future investigations. In this connection  
 it is to be noted that, at the present time, the  
 in the future there is no other than, 1931, and would  
 policy. Furthermore, the said all charges against the  
 with the investigation and made no payments into the  
 during the last five years, but has not yet

Y. 2.  
 1-22

Y. 2.

Notes for consideration

The balance in the account for consideration  
 as at October 1931, amounts to \$7,112.50. This  
 reserve has been established by the Government for the  
 purpose of providing the special fund on account of  
 existing or regular interest and not solely applicable  
 to the period in which interest. The reserve for the  
 consideration is provided by means of -

Y. 2.  
 1-22

- (a) In annual charge of the Government on  
 average given supplied each year to the  
 authorized companies.
- (b) Periodic repaying of the balance on which  
 of power in private companies.
- (c) Profit from sale of miscellaneous equipment.

- (d) Interest at four per cent. per annum.

Having in mind the heavy losses which might be occasioned through catastrophe, our Consulting Engineer points out that the total amount at the credit of this fund, namely about \$7,128 should be augmented by increasing the annual allowance for contingencies, and when a reserve of say \$20,000 or \$30,000 will have been built up, the rates can be re-adjusted to suit the conditions found after several further years of operation.

WJF.  
p.46

#### Accounts with Municipalities

Accounts with municipalities are divided by the Commission in the main as follows:-

- (a) Power Accounts Receivable.
- (b) Due by or to municipalities in respect of the cost of power furnished them as determined by the Power Commission Act.

#### (a) Power Accounts Receivable

The balance in the Power Accounts Receivable at October 31st, 1921, amounted to \$43,621. These accounts represent unpaid balances in respect of interim power bills which are paid currently by the municipalities.

#### (b) Due by Municipalities in Respect of the Cost of Power

At the close of each fiscal year, the interim power bills rendered monthly are adjusted to meet the operating costs of the system, as provided by the Power Commission Act.



(4) Interest on loan for year, per annum.

Further in mind the heavy losses which might be

incurred through catastrophe, and assuming highest prices

and that the total amount of the assets of this bank, namely

about \$7,115 would be suggested by increasing the annual

allowance for contingencies, and when a reserve of up to \$25,000

or \$20,000 will have been built up, the value can be re-

adjusted to suit the conditions found when general average

terms of operation.

Insurance with Insurances

Insurance with insurances are divided by the

Commission in the following manner:

(a) Group Insurance Insurances.

(b) Two or more insurances in respect of the

same of which insurances are in insurances  
by the same Commission and.

(c) Two or more insurances

The balance in the group insurance insurances is

calculated after 1911, amounted to \$21,511. These amounts re-

present unpaid balances in respect of insurances given with

which are to be reported by the insurances.

(d) Two or more insurances

in respect of the same of which

is the same of each of the years, the insurances

given with insurances which are reported to suit the group-

ing rates of the system, as provided by the same Commission

It does not appear to be the practice of the municipalities to pay in cash these additional charges, but instead the Commission increases the interim rates in subsequent periods and thereby reduces the accumulated deficits of prior periods.

Regarding the payment of these deficits, section 23a of the Power Commission Act provides that:

"The Commission may from time to time during the first three years after any municipality shall first begin to take power from the Commission extend the time for payment of the sums payable by any municipality."

COPY

Some of the following balances extend back to the first year of operation and beyond the three year limit authorized by the Act. In September, 1922, when these accounts were examined by our Auditors, six of the seventeen municipalities were in default in the payment of their power bills. The following is a list of the balances due by or to municipalities of the Severn System as at October 31st, 1921:



It does not appear to be the practice of the

Commission to pay in such cases (unusually small)

and indeed the Commission has been in the

in numerous cases and thereby shows the Commission

policy of not paying.

Regarding the payment of these amounts

section 14 of the Local Government and Planning Act

"The Commission may from time to time during  
the first three years after the Commission  
shall first begin to take power from the  
Commission make the time for payment of the  
sum payable to the Commission."

COPY

One of the following amounts shall be

the first year of operation and during the three years

operation of the Act. In September, 1961, when there

amounts were examined by the Commission, six of the seven

seven municipalities were in default in the payment of

their power bills. The following is a list of the amounts

due by or to municipalities of the former system as at

October 31st, 1961.

Municipality	Debit	Credit	
Alliston	\$7,952.10	-	
Barrie	4,201.41	-	
Boston	4,284.80	-	
Bradford	8,470.86	-	
Coldwater	1,842.49	-	
Collingwood	7,572.28	-	
Cookstown	1,687.80	-	
Greenore	-	1,466.34	
Elmvale	-	523.49	
Midland	12,462.64	-	
Penetanguishene	636.91	-	
Port McNicoll	-	231.49	
Stayner	718.56	-	P.W.
Thornton	1,664.39	-	Ex.
Tottenham	4,519.96	-	IV.
Victoria Harbour	-	484.22	
Waubesahe	191.78	-	
<b>Totals</b>	<b>\$53,175.48</b>	<b>\$2,705.54</b>	

It might be well to mention that Midland paid its account in full on September 27th, 1922.

It might be well to point out in connection with these accounts due by municipalities, that, in view of the fact that consideration is now being given to the reduction, retroactive over a period of years, of the renewal rates, these accounts will be correspondingly reduced upon the apportionment of the amount of the adjustment, provided the same practice is followed as for other systems, where the municipalities received credit.





2674  
2675Results of Operation

Power is supplied to the municipalities on the Severn System on a cost basis as outlined in the Power Commission Act. The cost of such power includes:

## 1. Operating and maintenance expenses.

## 2. Interest on the monies invested in the works of the system.

## 3. Provision for the renewal of the works.

## 4. Sinking fund on a thirty-year basis to repay the investment in the system.

Power is also supplied to private companies

at fixed rates which will be dealt with hereinafter.

The operating account of the system for the four years ending October 31st, 1921, is as follows:

It should be mentioned that the above account covers the cost of power supplied to the municipalities on the Severn System. The cost of power supplied to private companies is dealt with in a separate account.



Section 10.10.10

Power is supplied to the distribution system by the power plant and a coal plant is owned by the power plant. The cost of such power includes

1. Operating and maintenance expenses.

2. Interest on the capital invested in the

works of the system.

3. Provision for the removal of the waste.

4. Operating cost and a depreciation fund for

repay the investment in the system.

Power is also supplied to private companies

as their power plant will be built with Government.

The operating account of the system for the

four years ending September 30, 1911, is as follows:

P.W.  
Ex. I.

Particulars	Year Ending October 31st,			
	1918	1919	1920	1921
<b>Revenue</b>				
Municipalities	\$108,980.22	\$171,324.01	\$165,947.31	\$183,912.77
Private Companies	38,852.73	32,068.01	25,345.64	28,218.45
<b>Together</b>	<b>\$147,832.95</b>	<b>\$203,392.02</b>	<b>\$191,292.95</b>	<b>\$212,131.22</b>
<b>Operating Expenses &amp; Fixed Charges:</b>				
Power purchased	\$43,666.87	\$42,470.19	\$12,852.91	\$18,781.86
Operating Expenses	11,390.51	15,498.06	15,467.26	20,068.15
Maintenance "	19,405.35	22,673.92	18,178.15	25,263.99
Overhead "	7,812.02	18,604.24	26,294.24	25,686.81
Interest	55,746.43	55,041.16	62,755.00	62,716.23
Provision for renewals	24,575.67	34,930.22	37,883.05	37,905.42
Provision for Sinking Fund	3,753.43	12,716.88	16,439.21	19,046.04
Provision for Contingencies	1,477.67	1,457.55	1,425.13	1,360.22
<b>Total Expenses</b>	<b>\$147,832.95</b>	<b>\$203,392.02</b>	<b>\$191,292.95</b>	<b>\$211,028.72</b>
Balance transferred to Contingencies	-	-	-	\$ 1,102.50
<b>Total horse-power</b>				<b>W.J.F. p.27</b>
Billed	5910.6	5829.4	5692.7	5440.8
<b>Cost per horse-power</b>				
Billed	\$25.04	\$34.91	\$33.60	\$38.78
				<b>W.J.F. p.50</b>

It should be mentioned that the profit arising from the sale of power to private companies at fixed rates from the commencement of operations to October 31st, 1920, has been credited to the municipalities in proportion to the amounts of maintenance costs of the system paid by them



Page 11  
 11-11-57

Period	Year	1957	1958
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1957	1958	1959	1960
1961	1962	1963	1964
1965	1966	1967	1968
1969	1970	1971	1972
1973	1974	1975	1976
1977	1978	1979	1980
1981	1982	1983	1984
1985	1986	1987	1988
1989	1990	1991	1992
1993	1994	1995	1996
1997	1998	1999	2000
2001	2002	2003	2004
2005	2006	2007	2008
2009	2010	2011	2012
2013	2014	2015	2016
2017	2018	2019	2020
2021	2022	2023	2024
2025	2026	2027	2028
2029	2030	2031	2032
2033	2034	2035	2036
2037	2038	2039	2040
2041	2042	2043	2044
2045	2046	2047	2048
2049	2050	2051	2052
2053	2054	2055	2056
2057	2058	2059	2060
2061	2062	2063	2064
2065	2066	2067	2068
2069	2070	2071	2072
2073	2074	2075	2076
2077	2078	2079	2080
2081	2082	2083	2084
2085	2086	2087	2088
2089	2090	2091	2092
2093	2094	2095	2096
2097	2098	2099	2100

1957	1958	1959	1960
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1965	1966	1967	1968
1969	1970	1971	1972
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1977	1978	1979	1980
1981	1982	1983	1984
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1997	1998	1999	2000
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2013	2014	2015	2016
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2033	2034	2035	2036
2037	2038	2039	2040
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2045	2046	2047	2048
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1957	1958	1959	1960
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2017	2018	2019	2020
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2081	2082	2083	2084
2085	2086	2087	2088
2089	2090	2091	2092
2093	2094	2095	2096
2097	2098	2099	2100

It should be understood that the figures appearing in this table are based on the best information available at the time of preparation of the report. The figures are not intended to be a final statement of the facts, but rather a statement of the facts as they appear at the time of preparation of the report. The figures are not intended to be a final statement of the facts, but rather a statement of the facts as they appear at the time of preparation of the report.

while in the fiscal year ending October 31st, 1921, the profits have been transferred to the contingency reserve.

The profits resulting from the sale of power to private companies from the inception of the system to October 31st, 1921, are as follows:

Net profit earned:

To October 31st, 1917	\$42,754
Fiscal year ending October 31st, 1918	10,630
Fiscal year ending October 31st, 1919	625
Fiscal year ending October 31st, 1920	2,697
Fiscal year ending October 31st, 1921	<u>1,102</u>

P.W.  
p.13

Total - \$59,018

which amount has been disposed of as follows:

Credit to municipalities as a reduction in the cost of power supplied to them	\$37,916
Credited to contingency reserve	<u>1,102</u>

Total as above - \$59,018

It will be seen from the foregoing operating account that the municipalities were charged with the cost of power and distribution thereof and with that proportion of fixed charges which pertains to the power supplied; also, as just mentioned, that the municipalities obtained a measure of relief by the application of net profit from the sale of power to private companies.

The revenue from power sold to private companies, and the average rate per horse-power, for each of the four years ending October 31st, 1921, is given on the following page (cents omitted):



October 1951, and as follows:

• 10/10/1919 11/12/1919 1/1/1920

[illegible]

available as to how much of the

in the case of those assigned to them  
to assist in maintaining records

Total as above - \$87,910  
\$87,910

ALL INFORMATION CONTAINED HEREIN IS UNCLASSIFIED

[illegible]

and the results are as follows:

	Years ending October 31st,							
	1918		1919		1920		1921	
	per h.p.	Amount	per h.p.	Amount	per h.p.	Amount	per h.p.	Amount
Camp Borden	\$35.00	\$10,091	\$35.00	\$4,120	\$35.00	1,000		\$ 1,000
Air Board							\$35.00	2,058
G.P.R. Elevator	27.26	22,766	28.05	25,614	27.77	25,345	28.48	24,986
Grillia	25.00	5,936						
Department of Railways & Canals	-	-	14.72	134	16.46	194	15.42	194
Total		\$38,853		\$32,068		\$25,345		\$28,218

P.W. p.14.

Up to the close of the fiscal year ending October 31st, 1920, power was sold to Camp Borden under contract on the basis of a flat rate of \$35.00 per horse-power. This contract was assumed by the Air Board (which occupies a part of the Camp) as from the above date and a new agreement was made with the Department of Militia & Defence (Camp Borden) whereby power was to be delivered to it on the basis of a yearly rental of \$1,000 plus the maintenance and operating expenses of the transmission line, substation building and equipment, belonging to the Department of Militia & Defence, and used for the delivery of such power. These operating and maintenance expenses amounted to \$1,184.38 for the year ending October 31st, 1921, and have been included in the accounts of the Commission for that year. This amount was paid by the Department on April 6th, 1922.

From the foregoing operating account, it will be noted that the average cost per horse-power billed





increased from \$25.04 in 1918 to \$38.78 in 1921, or approximately 55%. The following table showing the detailed costs illustrates in what respects and to what extents the operating costs and fixed charges have increased:

	Fiscal Year ending October 31				
	1918	1919	1920	1921	
Power Purchased	\$7.47	\$7.32	\$2.25	\$3.45	
Operating	1.92	2.66	2.72	3.68	
Maintenance	3.23	3.62	3.11	4.54	
Overhead & General					
Expense	1.36	3.45	4.70	4.86	WJF.
Interest	6.04	9.44	11.01	11.52	p.50
Renewals	4.15	5.99	5.66	6.98	
Sinking Fund	.63	2.18	2.89	3.80	
Contingencies	.24	.25	.25	.25	
<b>Total -</b>	<b>\$25.04</b>	<b>\$34.91</b>	<b>\$33.60</b>	<b>\$38.78</b>	

The variations shown above are due to some extent to the decreased quantity of power purchased from other systems and the increased amount generated at the Big Chute generating station. The increase in sinking fund is attributable to the additional number of municipalities paying sinking fund in the six years' power costs.

The following table shows the actual horse-power loads taken by the municipalities on the Severn System for the full year periods of operation. It might be well to mention that, with a few exceptions, the minimum loads were taken in



Operating costs and fixed charges were increased

Year	1981	1982	1983	1984	1985
Operating	10.0	10.0	10.0	10.0	10.0
Depreciation	10.0	10.0	10.0	10.0	10.0
Interest	10.0	10.0	10.0	10.0	10.0
Taxes	10.0	10.0	10.0	10.0	10.0
Other	10.0	10.0	10.0	10.0	10.0
Total	40.0	40.0	40.0	40.0	40.0

[illegible]

The following table shows the actual development made taken by the municipalities in the seven years 1971-1977. All four periods of operation. It might be well to mention that, with a few exceptions, the urban lands were taken in

the early years of operation, and the maximum loads have been taken in the more recent years.

Municipality	Date Power was First taken	Yearly Minimum Load H.P.	Yearly Maximum Load H.P.	Yearly Average Load H.P.	
Alliston	1918	96.5	123.5	120.6	
Barrie	1913	309.1	786.6	502.2	
Beeton	1918	87.5	91.4	89.5	
Bradford	1918	28.9	53.0	41.0	
Goldwater	1913	31.1	67.9	43.3	
Gellingwood	1913	302.6	1,631.5	1,017.1	
Cockstown	1918	52.7	61.1	57.1	
Greemore	1913	42.0	46.2	45.3	
Elmvale	1913	51.4	150.8	90.3	
Midland	1913	300.3	1,576.2	844.1	
Penetanguishene	1913	233.0	759.5	503.4	P.W.
Port McNicoll	1915	20.0	37.7	26.4	Ex.
Stayner	1913	51.0	120.0	85.2	I.
Thornton	1919	11.0	12.3	11.7	
Tottenham	1918	28.4	35.2	31.4	
Victoria Harbour	1914	27.3	48.9	34.8	
Waubaushe	1915	18.3	24.8	21.2	

The actual costs per horse-power to the municipalities on the Severn System are shown by the following table:



The following table shows the results of the survey conducted in the year 1960. The data is presented in the form of a table with the following columns: Name, Age, Sex, and Height. The data is presented in the form of a table with the following columns: Name, Age, Sex, and Height.

Name	Age	Sex	Height
John Doe	25	M	1.75
Jane Smith	22	F	1.65
Robert Johnson	30	M	1.80
Mary White	28	F	1.70
William Brown	35	M	1.85
Elizabeth Black	32	F	1.75
James Green	40	M	1.90
Patricia Grey	38	F	1.80
Richard Hall	45	M	1.95
Susan King	42	F	1.85
Thomas Lee	50	M	2.00
Barbara Miller	48	F	1.90
Charles Moore	55	M	2.05
Deborah Nelson	52	F	1.95
Frank Owen	60	M	2.10
Michelle Parker	58	F	2.00
George Reed	65	M	2.15
Kimberly Scott	62	F	2.05
Harold Taylor	70	M	2.20
Angela Walker	68	F	2.10
Donald Young	75	M	2.25
Christina Adams	72	F	2.15

The results of the survey are presented in the form of a table with the following columns: Name, Age, Sex, and Height. The data is presented in the form of a table with the following columns: Name, Age, Sex, and Height.

Municipality	Yearly Minimum Actual Cost per H.P.	Yearly Maximum Actual Cost per H.P.	Yearly Average Actual Cost per H.P.
Alliston	\$64.95	\$72.02	\$67.64
Barrie	21.14	37.75	29.15
Beeton	76.34	82.24	79.07
Bradford	112.59	166.11	130.59
Coldwater	26.22	51.46	40.49
Collingwood	21.08	49.83	30.13
Cookstown	50.83	57.05	54.82
Crookmore	53.13	75.13	65.51
Elmvale	24.18	49.05	32.60
Midland	17.50	30.01	23.72
Penetanguishene	17.57	31.39	26.12
Port McNicoll	39.11	60.39	47.94
Stayner	27.58	51.32	38.35
Thornton	105.90	116.25	111.34
Tottenham	114.73	121.91	117.72
Victoria Harbour	41.42	60.74	46.44
Waubesaushene	19.02	53.18	35.60

P.W.  
Ex. I.

The following table is a comparison of the estimates submitted to the municipalities on the Severn System with the average actual horse-power loads taken by them together with the average actual cost per horse-power;



[illegible]

Municipality	Estimates as submitted by the Hydro-Electric Power Commission			Average	Average
	Date	Estimated	estimated	Actual	Actual
	Submitted	Loads	Cost per h.p.	Load H.P.	Cost per H.P.
Alliston	May 11, 1916	250	\$56.78	120.6	\$67.64
Barrie	Jan. 23, 1917		35.00x		
	Apr. 23, 1912	(500	40.15	502.2	29.15
		(700	33.71		
		(800	32.42		
		(900	30.97		
Beeton	May 11, 1916	125	47.10	89.6	72.07
	July 12, 1917	125	44.27		
Bradford		none	none	41.0	130.59
Coldwater	Apr. 23, 1912	200	30.58	45.3	40.49
		300	28.50		
Collingwood	May 16, 1912	700	33.97	1,017.1	30.13
Cockstown	May 23, 1917	75	34.00	57.1	54.82
Greenore	Dec. 8, 1913	75	64.13	45.3	65.51
Elmvale	July 12, 1911	100	75.50	90.3	32.60
	June 5, 1912	150	31.00		
Midland		none	none	844.1	23.72
Penetanguishene	Feb. 5, 1911	400	19.00	503.4	26.12
Port McNicoll	Oct. 1, 1913	25	34.00	26.4	47.94
		50	26.00		
Stayner	Apr. 26, 1912	(150	35.74	85.2	38.35
		(200	34.59		
Thornton	Aug. 11, 1917	25	37.00	11.7	111.34
	June 1, 1916	25	48.00		
Tottenham	May 11, 1916	100	52.26	31.4	117.72
	June 27, 1917	-	50.45		
Victoria Harbour	June 28, 1911	50	40.16	34.3	46.44
		75	33.11		
		100	29.58		
Waubesaushene	Oct. 1, 1913	50	29.75	21.2	55.30

x - Approximately

P.W. Ex.I

From the above, two conclusions may be deduced in respect of the majority of municipalities:

- 1.- That the estimated loads have never been realized.
- 2.- That the actual costs exceed the estimated costs.



[illegible]

It is probable that the Engineers of the Commission have some explanation of these variations as there has been a marked change in economic conditions since the inception of the system.

The operation of the lines commenced in 1916, connecting the Wasdell's System with the Severn System and the latter with the Eugenia System. Up to October 31st, 1920, the electrical power delivered by one system to another was charged for on the basis of \$25.00 per horse-power. In 1921, it was decided by the Commission that, beginning with that year, the interchange of power between these systems would be at cost and not on the \$25.00 rate. With reference to the price to be paid, by the system receiving power, to the system supplying power, the Power Commission Act provides as follows:

23c The Commission shall have the right wherever physical connections may be made between any of the systems operating under this Act to make the necessary connections so as to divert power from any one system to any other system, and the means of such connection, and the price to be paid by the system receiving such power to the system supplying such power shall in all cases be determined by the Commission, and the cost of the power so taken by any one system from any other shall be dealt with by the Commission under the provisions of the Act as the cost or part of the cost of the power to be paid by the municipalities forming part of such system under their contracts with the Commission.  
§ Geo. V, Cap. 14, s. 13, part.

23d The price payable for power by one system to another shall be collected by the Commission from the system owing the same for the system entitled to receive the same, and all sums so paid to any system shall be applied to the



It is hereby ordered that the Commission shall have the authority to make such regulations as may be necessary to carry out the purposes of the Act, and to make such contracts as may be necessary for the proper conduct of its business.

The Commission shall have the right to make such contracts as may be necessary for the proper conduct of its business, and to make such regulations as may be necessary to carry out the purposes of the Act. The Commission shall also have the right to make such contracts as may be necessary for the proper conduct of its business, and to make such regulations as may be necessary to carry out the purposes of the Act.

The Commission shall have the right to make such contracts as may be necessary for the proper conduct of its business, and to make such regulations as may be necessary to carry out the purposes of the Act. The Commission shall also have the right to make such contracts as may be necessary for the proper conduct of its business, and to make such regulations as may be necessary to carry out the purposes of the Act.

The Commission shall have the right to make such contracts as may be necessary for the proper conduct of its business, and to make such regulations as may be necessary to carry out the purposes of the Act. The Commission shall also have the right to make such contracts as may be necessary for the proper conduct of its business, and to make such regulations as may be necessary to carry out the purposes of the Act.

cost of construction, maintenance and operation of such system in such manner as the Commission may direct. S Geo. v, Cap. 14, s. 13, part.

24-(1) The Commission shall annually adjust and apportion the amounts payable by municipal corporations under the next preceding section. R.S.O. 1914, Cap. 39, s. 24.

(2) The Commission shall also annually adjust and apportion among the municipalities all such expenditures made by the Commission in exercise of the powers conferred upon the Commission by this Act, as have been incurred for or on behalf of the municipalities.

(3) The adjustment and apportionment made by the Commission shall be final and binding upon the municipal corporation. S Geo. 7, Cap. 14, s. 14.

<sup>x</sup>Note - This is the wording of the Act. Presumably the words "for or on behalf" are intended.

The quantities of horse-power of electrical energy delivered by the Eugenia and the Wasdell's Systems to the Severn System together with the power generated by the latter, are as follows:

Particulars	Year ending October 31st,			
	1918	1919	1920	1921
Received from Eugenia System	1381.7	1078.5	17.0	46.0
Received from Wasdell's "	365.0	620.4	496.7	426.6
Generated by Severn "	4163.9	4122.5	5179.0	4968.2
Total Average Horse-power	5910.6	5821.4	5692.7	5440.8

<sup>x</sup>Note - With line loss deducted the horse-power will be

1337      1047



cost of construction, maintenance and operation  
at such times as such money is so expended  
by itself. 500,000.00 at 10% rate.

20-11 The Commission shall annually adjust and  
also the amounts payable by municipal corporations  
shall under the next preceding section. 100,000.  
1910. cap. 22. a. 24.

(2) The Commission shall also annually adjust and  
expansion under the municipalities all such  
expenditures made by the Commission in connection  
with the general activities upon the Commission in  
this act, as may from time to time be required  
of the municipalities.

(3) The adjusted and expenditures made by the  
Commission shall be final and binding upon the  
municipal corporations. 500,000.00 at 10% rate.

"This is the wording of the act.  
Accordingly the words 'for or on  
behalf' are inserted."

The Commission of Government of Municipalities

Report of the Commission of Government of Municipalities  
to the House of Representatives of the State of New York  
for the year ending December 31, 1910.  
See also following:

Particulars	1910	1911	1912	Total ending December 31, 1912
Received from Municipalities	100,000.00	100,000.00	100,000.00	300,000.00
Received from State	100,000.00	100,000.00	100,000.00	300,000.00
Received from Federal Government	100,000.00	100,000.00	100,000.00	300,000.00
Received from other sources	100,000.00	100,000.00	100,000.00	300,000.00
Total	400,000.00	400,000.00	400,000.00	1,200,000.00

"This is with line 1000  
deducted the balance  
which will be

1910 1911

By the tie line connecting the Severn System with the Eugenia System either system may draw power from the other in case of emergency, but the other tie line provides only that Wasdell's System may serve Severn System. In the year ending October 31st, 1921, the Severn System received, on an average, 46 horse-power more than it delivered to Eugenia System. The two systems, commencing in 1921, were required to pay the maintenance expenses, together with the interest charges and provisions for renewals, contingencies and sinking fund in connection with the tie line, in proportion to the total quantity of power delivered to the municipalities and private customers on each system.

The profit or loss (on the basis of cost of power) to the Eugenia and Wasdell's Systems on power delivered to Severn System, in each of the four fiscal years ending October 31st, 1921, has been credited or charged to the municipalities included in those systems. The result of the charges, as outlined in the foregoing, to the Severn System for power delivered thereto as compared with the cost of power - on the cost plan adopted - to those systems, is summarized below:





OSURE TO

Power Supplied by Eugenia System:

Particulars	Year ending October 31st,			
	1918	1919	1920	1921
Revenue collected from Severn System	\$34,841	\$ 26,961	\$ 436	\$ 6,410
Operating Costs, including Fixed Charges	25,242	25,270	9,218	6,390
Excess or Deficiency in amount paid for power by Severn Sys- tem to Eugenia System as com- pared with cost of the power to Eugenia System	\$9,299	\$1,691	\$3,732	\$2,120

Power Supplied by Wassdell's System:

Particulars	Year ending October 31st,			
	1918	1919	1920	1921
Revenue collected from Severn System	\$9,125	\$15,509	\$12,417	\$12,36
Operating Costs, including Fixed Charges	12,312	14,920	14,712	12,36
Excess or Deficiency in amount paid for power by Severn Sys- tem to Wassdell's System as compared with cost of the power to Wassdell's System	\$3,187	\$569	\$2,295	-



1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 26

10/10/1985

1992-1993

Spending Review, January

doi:10.1017/S0007122610000517

*[Faint, illegible handwritten notes]*

and in 1964 when it was  
revised after 11 years.

2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 2681, 26

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1. 1990年12月15日，在《人民日报》发表署名文章《中国要警惕“新左派”的泛滥》。

*[Faint, illegible handwritten notes]*

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Summary of Eugenia and Waddell's Systems:

Particulars	Year ending October 31st			
	1918	1919	1920	1921
Revenue collected from Severn System	\$43,666	\$42,470	\$12,853	\$18,781
Operating Costs, including Fixed Charges	\$37,534	40,190	23,930	18,753
Excess or Deficiency in amount paid for power by Severn System as compared with the combined cost of power to the Eugenia and Waddell's Systems	\$6,112	\$2,280	\$11,077	\$28

For the period from the commencement to October 31st, 1917, the **COPY** profits amounted to \$9,935.28 and \$7,498.77 respectively, for the Eugenia System and the Waddell's System, on power sold to the Severn System and these amounts have been credited to municipalities included in the two systems in proportion to their respective maintenance costs, as stated in the audit report of Mr. S. T. Clarkson for the period ending on that date. From the time power was first purchased by the Severn System from these two systems, to October 31st, 1921, it paid in excess of the cost of power, to these systems, \$14,777.00 of which \$12,171.00 and \$2,606.00 were received by the Eugenia System and by the Waddell's System respectively.



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POWER DATAPopulation Served

The district served by the system is both urban and rural, but the bulk of the load is in the towns of Barrie, Collingwood, Penetanguishene and Midland. A large block of power is also supplied to the Canadian Pacific Railway Company for the elevator at Port McNicoll.

WJP.  
p.19

The following table gives in detail the number of consumers at the end of the fiscal year 1921 in the places served by the system, the approximate horse-power billed to each place in 1921, the total kilowatt-hours consumed on the system in 1921, together with the average horse-power and average kilowatt-hours per consumer. The figures are useful for comparison with other systems although they should be used with caution.

WJP.  
p.19.

Orillia, which is the largest power consumer in the district, is not one of the partner municipalities regularly served by the Commission, but the Orillia Water and Light Commission, which has its own plant at Swift Rapids, has an agreement with the Commission permitting the exchange of power in either direction between the Swift Rapids plant of the Orillia Commission and the Eugenia Falls, Big Chute, and Waddell's Falls plants of the Hydro-Electric Power Commission, these four plants being regularly operated in



FOOTNOTES

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The following notes are taken from the report of the

Commissioner of the General Land Office, dated June 1, 1901.

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10. The following notes are taken from the report of the

Commissioner of the General Land Office, dated June 1, 1901.

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p. 10

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parallel, and it has been stated in recent evidence that the Orillia Commission has supplied to the Severn System as much as 2,000 horse-power at one-quarter cent per kilowatt-hour in one year.

WJH.  
p.20

Table of Market Statistics

Municipality	Popu- lation 1921	Con- sumers 1921	percent- age con- sumers to popu- lation.	H.P. Billed 1921	Kilo- watt hours 1921	Billed H.P. per con- sumer	Kilo- watt hours per con- sumer.
Alliston	1,301	370	28.0	133.5		0.36	
Barrie	6,876	1,645	23.9	768.6		0.48	
Beeton	580	111	19.1	67.5		0.79	
Bradford	207	110	16.5	53.0		0.55	
Goldwater	145	133	20.8	67.9		0.49	
Collingwood	6,016	1,439	23.9	359.0		0.60	
Cookstown	(500)	101	-	57.5		0.57	
Greenore	603	172	28.5	46.2		0.27	
Elmvale	(500)	171	-	150.8		0.86	
Midland	7,129	1,424	20.0	1218.3		0.85	
Penetanguishene	3,896	492	12.6	739.5		1.55	
Port McNicoll	614	133	21.7	37.7		0.28	
Stagner	927	238	25.7	115.5		0.49	
Thornton	(500)	43	-	12.3		0.29	
Tottenham	452	152	33.6	35.2		0.23	
Victoria Harb'r	1,462	133	9.1	47.0		0.35	
Waubausene	(500)	8	-	23.2		2.90	
Camp Borden				58.2			
C. P. R. Elevator				877.3			
Dept. of Railways and Canals				12.6			
Totals -	33,426	6,998	20.9	5440.8	16,784,761	0.78	2,399

In the annual reports of the Commission, the letters P. V. appear in place of population in the cases of a number of the smaller municipalities. In compiling the figures in the annual report for total population a round figure of 500





is added for each of these places. This number has been included in this report as the population of each of these places in obtaining the average kilowatt-hours billed per capita for 1921.

The average horse-power billed per consumer and per capita, and the average kilowatt-hours per consumer and per capita are as follows:

Average horse-power billed per consumer	0.78
Average horse-power billed per capita	0.16
Average kilowatt-hour billed per consumer	2,399
Average kilowatt-hour billed per capita	502

#### Growth of Market and Ultimate

##### Source of Power Supply

Since the commencement of operations the growth of the system has been fairly steady. The loads on the system were as follows, the figures being given in horsepower for the month of October in each year:

1911	220
1912	540
1913	1263
1914	1650
1915	3370
1916	5865
1917	7853
1918	5780
1919	6202
1920	6411
1921	5698

These figures do not show the actual peak demands of the system, but they do indicate the growth of the demand. The figures for 1915, 1916 and 1917 include large loads supplied to the Orillia Water and Light Commission for munition work and during the construction of the Swift Rapids plant.



is about the same as that of the present. This method has been in-  
 cluded in this report as the population of each of these  
 places is obtained by the average of the present and past  
 figures for 1911.

The average present and past figures for each of these  
 places, and the average of the present and past  
 figures are as follows:

1911	Average present and past figures
1912	Average present and past figures
1913	Average present and past figures
1914	Average present and past figures
1915	Average present and past figures
1916	Average present and past figures
1917	Average present and past figures
1918	Average present and past figures
1919	Average present and past figures
1920	Average present and past figures
1921	Average present and past figures

### TABLE 1 AVERAGE PRESENT AND PAST FIGURES

With the exception of the figures for 1911  
 of the figures for each of these places, the figures for 1911  
 are as follows: The figures for each of these places for  
 the years of 1911 to 1921 are as follows:

1911	1911
1912	1912
1913	1913
1914	1914
1915	1915
1916	1916
1917	1917
1918	1918
1919	1919
1920	1920
1921	1921

These figures do not show the actual population of the  
 system, but they do indicate the growth of the system. The  
 figures for 1911, 1912 and 1913 indicate large increases in  
 the system, while the figures for 1914 to 1921 indicate a  
 steady increase in the system.

Owing to the inter-connection of the Masdell's Severn and Eugenia Systems, and the method of keeping the records by the Commission, it is impracticable to separate the records satisfactorily so as to indicate the actual peak on any one part of the Combined Northern Systems. Briefly, it may be noted that in 1921 the total of loads billed to the municipalities is nearly four times as great as it was in 1914, the year when the Big Chute plant was purchased by the Commission.

The ratio of consumers to population at the end of 1921 was 20.9 per cent. which compares well with other systems. The general growth in the load and in the number of consumers has been comparatively steady making due allowance for the abnormal conditions following the armistice in November, 1918, and the indications are that the demands are still increasing.

The situation at the present time is that the Severn System is loaded to the full capacity of the Big Chute plant. The Eugenia System is likewise fully loaded and therefore has no spare capacity for the Severn System. It is proposed to develop the Port Severn site but this has a comparatively small capacity and will probably fill the load requirements for a year or two at most. The available power from the Orillia plant at Swift Rapids is very uncertain.

This brings up the question of the ultimate use of power in the district and the future source of power supply. If Niagara power be used it would necessitate the building northwards of a number of short tie lines, which must be



On the basis of the information of the "Secret"

which was obtained from the source of the "Secret"

it is suggested that the investigation be continued

the results of the investigation be made available to the

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connected to the Severn System through frequency changers, since Niagara power is developed at 25 cycles.

To use power from the French River for the Muskoka System and for the Combined Northern Systems, and possibly for the Nipissing Section and for the northerly portion of the Trent Section of the Central Ontario System, long transmission lines from the French River to Nipissing, and from Nipissing to Muskoka, and from Muskoka to Wasdell's and to the Trent Systems would be required. As all of these systems are operated at 60 cycles, the use of French River power, which is contemplated at 60 cycles, would avoid the use of frequency-changing apparatus. **COPY** The development of the French River sites would depend on the growth of the load on the Combined Northern Systems, and in the North Bay-to-Sudbury district to a sufficient degree to permit of their economical use. If the general power demand continues to increase at a rapid rate, the total economical capacity of the French River sites, which is probably about 20,000 horse-power, might be reached within a comparatively few years, in which case Niagara power would be the only feasible source of supply. From an operating point of view it would be preferable to use power generated at 60 cycles and avoid the complication of frequency-changers. It is understood that the Commission contemplates the use of some Niagara power through frequency-changers in the near future, for the Eugenia System.

If Niagara power be used it might prove desirable



connected to the power plant through frequency converter.

Since Niagara power is developed at 60 cycles.

It was found that the power plant can be connected

system and the power plant system, and possibly for

the system would be for the centrally position of the

plant located at the central position of the system, and

thus when the power plant is operating, and when operating

to increase, and the power plant is located in the power

plant would be required, in all of these systems and

operated at 60 cycles, the use of French power, which is

operated at 60 cycles, would give the use of power.

operated at 60 cycles, the use of French power, which is

would depend on the power plant in the power plant.

power plant, and in the power plant system, and

at a sufficient degree to permit of their economical use.

It is found that power plant system is located at a point

near, the power plant system, and in the power plant system.

which is probably about 20,000 horse-power, which is needed

within a comparatively low power, in which case power plant

would be the only feasible source of supply, even as operating

point of view it would be probable to the power plant at

60 cycles and avoid the complication of frequency-converter.

It is suggested that the power plant system be located at

near power plant through frequency-converter in the power

plant, and the power plant.

It is found that power plant system is located at a point

to separate a number of the municipalities from the present partnership arrangement on the Severn System and add those municipalities to the Niagara System, in which case the accounting should take into consideration the re-allocation of the cost of that portion of the system so affected.

On the other hand, if power be transmitted from the French River, a system of billing for each of the four or five systems affected would have to be developed so as to fairly apportion the costs of the transmitted power.

WJF.  
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23.

#### Horse-Power Developed, etc.

The following table shows the horse-power developed, consumed, billed, etc., from 1914 to the 31st October, 1922:

WJF.  
p.27

		Fiscal year ending October 31,				
	1914-1917	1918	1919	1920	1921	1922
H. P. Developed	2,900	2,900.0	4,600.0	4,600.0	4,600.0	4,600.0
H. P. Purchased	-	1,746.7	1,698.9	513.7	472.6	-
H. P. Developed plus Purchased	2,900	4,646.7	6,298.9	5,113.7	5,072.6	4,600.0
H.P. Consumed, average	-	-	-	-	2,568.0	3,060.0
Total H.P. billed	-	5,910.6	5,829.4	5,692.7	5,440.8	5,404.0
H.P. Billed to System from Big Chute		4,163.9	4,122.5	5,179.0	4,968.2	4,968.2

#### Power Situation

The market for power has been well covered in the district. The density indicates a high percentage of consumers per capita of population. The demand for electricity is



to require a number of the municipalities from the present  
 following arrangement of the various groups and their  
 municipalities in the various groups, in which case the  
 following should also be considered in the re-organization  
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 In the case of the group, it must be considered  
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 group of the group must be in the group  
 so as to fairly represent the group of the group  
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SECRET - SECURITY  
 The following table shows the horse-power  
 developed, estimated, killed, etc., that this is the first  
 version, 1911.

100  
 100

1911		1912		1913		1914		1915		1916		1917		1918		1919		1920		1921		1922		1923		1924		1925		1926		1927		1928		1929		1930		1931		1932		1933		1934		1935		1936		1937		1938		1939		1940		1941		1942		1943		1944		1945		1946		1947		1948		1949		1950		1951		1952		1953		1954		1955		1956		1957		1958		1959		1960		1961		1962		1963		1964		1965		1966		1967		1968		1969		1970		1971		1972		1973		1974		1975		1976		1977		1978		1979		1980		1981		1982		1983		1984		1985		1986		1987		1988		1989		1990		1991		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034		2035		2036		2037		2038		2039		2040		2041		2042		2043		2044		2045		2046		2047		2048		2049		2050		2051		2052		2053		2054		2055		2056		2057		2058		2059		2060		2061		2062		2063		2064		2065		2066		2067		2068		2069		2070		2071		2072		2073		2074		2075		2076		2077		2078		2079		2080		2081		2082		2083		2084		2085		2086		2087		2088		2089		2090		2091		2092		2093		2094		2095		2096		2097		2098		2099		2100		2101		2102		2103		2104		2105		2106		2107		2108		2109		2110		2111		2112		2113		2114		2115		2116		2117		2118		2119		2120		2121		2122		2123		2124		2125		2126		2127		2128		2129		2130		2131		2132		2133		2134		2135		2136		2137		2138		2139		2140		2141		2142		2143		2144		2145		2146		2147		2148		2149		2150		2151		2152		2153		2154		2155		2156		2157		2158		2159		2160		2161		2162		2163		2164		2165		2166		2167		2168		2169		2170		2171		2172		2173		2174		2175		2176		2177		2178		2179		2180		2181		2182		2183		2184		2185		2186		2187		2188		2189		2190		2191		2192		2193		2194		2195		2196		2197		2198		2199		2200		2201		2202		2203		2204		2205		2206		2207		2208		2209		2210		2211		2212		2213		2214		2215		2216		2217		2218		2219		2220		2221		2222		2223		2224		2225		2226		2227		2228		2229		2230		2231		2232		2233		2234		2235		2236		2237		2238		2239		2240		2241		2242		2243		2244		2245		2246		2247		2248		2249		2250		2251		2252		2253		2254		2255		2256		2257		2258		2259		2260		2261		2262		2263		2264		2265		2266		2267		2268		2269		2270		2271		2272		2273		2274		2275		2276		2277		2278		2279		2280		2281		2282		2283		2284		2285		2286		2287		2288		2289		2290		2291		2292		2293		2294		2295		2296		2297		2298		2299		2300		2301		2302		2303		2304		2305		2306		2307		2308		2309		2310		2311		2312		2313		2314		2315		2316		2317		2318		2319		2320		2321		2322		2323		2324		2325		2326		2327		2328		2329		2330		2331		2332		2333		2334		2335		2336		2337		2338		2339		2340		2341		2342		2343		2344		2345		2346		2347		2348		2349		2350		2351		2352		2353		2354		2355		2356		2357		2358		2359		2360		2361		2362		2363		2364		2365		2366		2367		2368		2369		2370		2371		2372		2373		2374		2375		2376		2377		2378		2379		2380		2381		2382		2383		2384		2385		2386		2387		2388		2389		2390		2391		2392		2393		2394		2395		2396		2397		2398		2399		2400		2401		2402		2403		2404		2405		2406		2407		2408		2409		2410		2411		2412		2413		2414		2415		2416		2417		2418		2419		2420		2421		2422		2423		2424		2425		2426		2427		2428		2429		2430		2431		2432		2433		2434		2435		2436		2437		2438		2439		2440		2441		2442		2443		2444		2445		2446		2447		2448		2449		2450		2451		2452		2453		2454		2455		2456		2457		2458		2459		2460		2461		2462		2463		2464		2465		2466		2467		2468		2469		2470		2471		2472		2473		2474		2475		2476		2477		2478		2479		2480		2481		2482		2483		2484		2485		2486		2487		2488		2489		2490		2491		2492		2493		2494		2495		2496		2497		2498		2499		2500		2501		2502		2503		2504		2505		2506		2507		2508		2509		2510		2511		2512		2513		2514		2515		2516		2517		2518		2519		2520		2521		2522		2523		2524		2525		2526		2527		2528		2529		2530		2531		2532		2533		2534		2535		2536		2537		2538		2539		2540		2541		2542		2543		2544		2545		2546		2547		2548		2549		2550		2551		2552		2553		2554		2555		2556		2557		2558		2559		2560		2561		2562		2563		2564		2565		2566		2567		2568		2569		2570		2571		2572		2573		2574		2575		2576		2577		2578		2579		2580		2581		2582		2583		2584		2585		2586		2587		2588		2589		2590		2591		2592		2593		2594		2595		2596		2597		2598		2599		2600		2601		2602		2603		2604		2605		2606		2607		2608		2609		2610		2611		2612		2613		2614		2615		2616		2617		2618		2619		2620		2621		2622		2623		2624		2625		2626		2627		2628		2629		2630		2631		2632		2633		2634		2635		2636		2637		2638		2639		2640		2641		2642		2643		2644		2645		2646		2647		2648		2649		2650		2651		2652		2653		2654		2655		2656		2657		2658		2659		2660		2661		2662		2663		2664		2665		2666		2667		2668		2669		2670		2671		2672		2673		2674		2675		2676		2677		2678		2679		2680		2681		2682		2683		2684		2685		2686		2687		2688		2689		2690		2691		2692		2693		2694		2695		2696		2697		2698		2699		2700		2701		2702		2703		2704		2705		2706		2707		2708		2709		2710		2711		2712		2713		2714		2715		2716		2717		2718		2719		2720		2721		2722		2723		2724		2725		2726		2727		2728		2729		2730		2731		2732		2733		2734		2735		2736		2737		2738		2739		2740		2741		2742		2743		27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SMALL POWER

apparently still growing and indications are that further sources of power supply must soon be provided.

The ultimate demand for power and ultimate sources of supply should be considered in the near future because the local economical power sites will probably soon all be utilized.

WJY.  
p.58

COPY





GENERAL RELATIONSRelations with the Town of Orillia  
and the Orillia Water, Light and Power Commission

As stated on pages 11, 12, 13 and 14 of this report, the Severn, Eagonia and Wasdell's Systems are so connected that they may be operated in parallel with the system operated by the Town of Orillia.

This parallel operation is provided by an agreement dated December 9th, 1919, between the Commission and the Town of Orillia, represented by the Orillia Water, Light and Power Commission, which was approved by Order-in-Council dated April 26th, 1920.

The agreement is a reciprocal one, whereby each of the systems gives the other first call on any surplus of power it has available, and is binding for a period of 15 years from the 1st November, 1916. We are informed by Mr. T. O. James that the Orillia System under this arrangement has available, at most times, 2,000 horse-power for Hydro purposes, and in his estimation this amount will be available for some years to come. It will be seen on perusing Paragraph 6, Sub-section (c) that the Power Commission are "to purchase from the corporation for \$10,000.00 with interest at 6 per cent. per annum from 1st November, 1916, that part of the transmission line now owned by the corporation connecting the Big Chute development with the corporation's abandoned plant



...and the results were, like the other investigations, consistent with the theory of stability.

the Town of Berlin.

This special report is provided by an agency  
dated December 28, 1946, between the Committee and  
the House of Representatives, regarding the Civil War, 1946  
and from January, 1947, and reported by House-Committee  
dated April 1947, 1947.

The agreement is a confidential one, strictly kept at the expense of the other. It is not a matter of power or law, and it is not a matter of fact. It is a matter of policy, and it is a matter of discretion. It is a matter of the highest importance, and it is a matter of the greatest delicacy. It is a matter of the highest confidence, and it is a matter of the greatest secrecy. It is a matter of the highest honor, and it is a matter of the greatest respect. It is a matter of the highest integrity, and it is a matter of the greatest loyalty. It is a matter of the highest courage, and it is a matter of the greatest strength. It is a matter of the highest wisdom, and it is a matter of the greatest skill. It is a matter of the highest knowledge, and it is a matter of the greatest understanding. It is a matter of the highest truth, and it is a matter of the greatest justice. It is a matter of the highest goodness, and it is a matter of the greatest love. It is a matter of the highest beauty, and it is a matter of the greatest grace. It is a matter of the highest glory, and it is a matter of the greatest triumph. It is a matter of the highest honor, and it is a matter of the greatest respect. It is a matter of the highest integrity, and it is a matter of the greatest loyalty. It is a matter of the highest courage, and it is a matter of the greatest strength. It is a matter of the highest wisdom, and it is a matter of the greatest skill. It is a matter of the highest knowledge, and it is a matter of the greatest understanding. It is a matter of the highest truth, and it is a matter of the greatest justice. It is a matter of the highest goodness, and it is a matter of the greatest love. It is a matter of the highest beauty, and it is a matter of the greatest grace. It is a matter of the highest glory, and it is a matter of the greatest triumph.

at Ragged Rapids". The Power Commission subsequently carried out this part of the contract.

Clause 6 (g) of the agreement requires the Commission to pay the corporation the sum of \$450.00 per annum from 1st November, 1916, as compensation "for rental for the use of the lines of the corporation by the Commission for passing power from the Washell's System to the Severn System and vice versa".

COPY  
In addition to the above, the Power Commission has a subsequent contract with Orillia, dated September 1st, 1922, whereby 800 horse-power at a price of one-quarter cent ( $\frac{1}{4}$ ) per kilowatt-hour is reserved for the Power Commission until September 1st, 1923.

Regular parallel operation of the systems with the Orillia System was begun on June 1st, 1918, and our Consulting Engineer states that it has proved a great advantage to all the systems concerned.



...the ... of the ...

and we have  $\lim_{n \rightarrow \infty} \frac{1}{n} \log \frac{1}{n} = 0$  and  $\lim_{n \rightarrow \infty} \frac{1}{n} \log \frac{1}{n} = 0$ .

[illegible]

IN REPLY TO THE ABOVE, I AM PLEASED TO ADVISE

These chemical and physical data, 1934, 1935, 1936, 1937, 1938, 1939, 1940, 1941, 1942, 1943, 1944, 1945, 1946, 1947, 1948, 1949, 1950, 1951, 1952, 1953, 1954, 1955, 1956, 1957, 1958, 1959, 1960, 1961, 1962, 1963, 1964, 1965, 1966, 1967, 1968, 1969, 1970, 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979, 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2

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## S U M M A R Y

In the foregoing sections of this report comment has been introduced from time to time to make the various statements clear. No public hearing was held in reference to matters connected with this system, in consequence of which the report is based entirely upon facts and figures supplied in the official reports of the accountants, Messrs. Price, Waterhouse & Company, and the Consulting Engineer, Mr. Walter J. Francis.

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In order to direct attention to the matters on which the Commission may desire to give particular attention, hereunder is given a brief summary of the points which appear to require special consideration.

### 1. Capital Investment ("General Economics" - p.16-18.)

The total capital investment as at October 31st, 1921, amounted to \$1,406,647.00. It is to be noted that this amount includes the sum of \$124,011.00 shown on the books of the Commission as intangibles and may be said to represent the leasehold rights at Big Chute, the rights of development on the Port Severn site and the unexpired power contracts and franchises taken over by the Commission from the Simcoe Railway & Power Company, who were the original owners.



APPENDIX

1. The following conditions of this report are:

has been interpreted from time to time in many different  
statements about. The public hearing was held in reference to  
activity conducted with this system, in accordance with which  
the report is being submitted upon these and other matters  
in the official records of the Commission, Bureau, Office,  
Department of Energy, and the Executive Committee, etc. etc.

2. Results.

In order to avoid confusion to the public in  
which the Commission may desire to give additional  
this, however, is given a brief summary of the points which  
appear in various special communications.

3. Social Investment (General Summary - 1-15-1941)

The social capital investment as at October 1940,  
1941, amounted to \$1,400,000.00. It is to be noted that this  
amount includes the sum of \$100,000.00 which is the balance of  
the Commission as investments and may be said to represent  
the financial rights of the State, the rights of development  
on the part of the State and the financial power of the  
and therefore taken over by the Commission from the State  
which is being made, and over the original source.

## 2. Reserve for Renewals ("General Economics" - p.20)

The reserve for renewals appears to be quite adequate to take care of renewals on depreciable items.

## 3. Reserve for Sinking Fund ("General Economics" - p.21A)

Reserve for sinking fund has been provided for in the cost of power in accordance with the Power Commission Act to form in thirty years, with interest at 4%, the amount of capital invested.

## 4. Reserve for Contingencies ("General Economics" - p.22)

In addition to an annual charge of 25¢ per horsepower in respect of this amount, other amounts representing profits realised on sale of power to sundry customers together with profit from sales of miscellaneous equipment have been used to augment this fund. The total amount to the credit of this fund as at October 31st, 1921, was about \$7,128, and it is the opinion of our Consulting Engineer that this amount should be augmented by increasing the annual allowance for intangibles and when a reserve of say \$20,000 or \$30,000 will have been built up the rates can be re-adjusted to suit the conditions found after several further years of operation.

## 5. Accounts with Municipalities ("General Economics" - p.23)

(a) The balance in the Power Accounts Receivable at October 31st, 1921, amounted to \$43,621.00. These accounts



3. Report for Economic ("General Economics" - p. 20)

The report for Economic is to be filled out in the case of economic items.

4. Report for Planning ("General Economics" - p. 21A)

Letters for planning have been provided for in the case of items in connection with the same. Items not so done in early years, with letters of the same nature of capital interest.

5. Report for Utilization ("General Economics" - p. 22)

It is noted in an annual change of the year before in respect of this report, other letters representing studies verified on the 15th of year as nearly complete together with results from other of miscellaneous development have been used to support this work. The total amount in the study of this work as at October 1941, was about \$1,100, and it is the opinion of our consulting engineers that this amount should be supported by increasing the annual allowance for inspection and also a reserve of not less than \$100,000.

With these facts in mind the work can be proceeded on until the completed form after several further years of operation.

6. Report for Utilization ("General Economics" - p. 22B)

(a) The balance in the Power Accounts Available at October 31st, 1941, amounted to \$45,000,000. These accounts

represent unpaid balances in respect of interim power bills, which are paid currently by the municipalities.

(b) As at October 31st, 1921, there was a debit balance amounting to \$58,175.48 against thirteen municipalities in the system and a credit balance of \$2,705.54 against four municipalities. Some of the debit balances extend back to the first year of operation and beyond the three year limit as authorized by the Act. The accounts were examined by this Commission's accountants in September 1922, and it was found that six of the seventeen municipalities were in default in payment of their power bills. *257,000.00*  
*along*  
*(2)*  
*principally paid June 20, 1922*

6. Sale of Power to Private Companies ("General Economics" - p.28)

As at October 31st, 1921, the system had earned a net profit of \$59,018 on the sale of power to private companies. This profit directly benefited the municipalities on the system inasmuch as the Commission credited to them as a reduction in the cost of power an amount of \$57,916 and credited to the contingency reserve an amount of \$1,102.

7. Estimated Power Loads, Compared with Actual Power Loads ("General Economics" - p.35)

Disregarding all municipalities in which loads were not estimated and municipalities which had not been in operation for a full year the loads on which estimates as to the cost of power were submitted greatly exceeded the actual yearly average load.



payments which should be made at intervals of \$100,000.

which was paid quarterly by the municipality.

(b) As at October 1st, 1921, there was a debt balance

amounting to \$24,100.00 against the municipality on the

system and a credit balance of \$1,700.00 against the

city. None of the debt balance could be paid by the

year of operation and before the year 1921 at which time

by the city. The amount was estimated by the Commission

amounted to \$1,700.00, and it was found that in

the various municipalities were in default in payment of

their power bills.

6. List of municipalities (names) - \$1,100

As at October 1st, 1921, the system had received

a net profit of \$24,100.00 on the basis of power to be

produced. This profit is the net profit of the

as the system received as the Commission received in the

a reduction in the cost of power to amount of \$1,100.00

credited to the municipality system in amount of \$1,100.

7. Estimated power loads, 1922-1923

Estimated power loads, 1922-1923 - \$1,100

Investigation will be made in which loads were

not estimated and municipalities which had been in operation

for a full year the loads on which estimates were made

were not estimated. The total power loads

load.

8. Comparison of Estimated Costs per Horse-power with Actual Cost per Horse-power ("General Economics" - p. 33)

Disregarding those municipalities that have not been in operation for a full year, the actual cost of power to the municipalities has exceeded the estimated cost in the majority of the municipalities.

9. Purchase of Power from Other Systems ("General Economics" - p. 37)

Power for the Severn System is interchanged with the Orillia plant which is owned by the municipality of Orillia, and is purchased from the Eugenia and Wasdell's Systems. It paid for the power so supplied up to October 31st, 1921, an amount of \$14,777 in excess of cost and the supplying systems benefited to this extent. Since that date arrangement has been made by the Commission whereby the interchange of power will be on a cost basis.

10. Future Sources of Power ("General Economics" - p. 42)

The Severn System at the present time requires all of the installed capacity of the Big Chute plant and in addition purchases power from other sources. The Commission control an undeveloped power site at Swift Rapids, but before any expenditures are made on the developing power of this site, serious consideration should be given to the possibility of introducing power from the Niagara System or the development of power in the French River District to supply the requirements of the Severn and the two other northern systems, namely Wasdell's System and the Eugenia System.



1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

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...the ...  
...the ...

It is noted that the system is interconnected with the  
other plants which is owned by the municipality of Seattle, and is  
operated under the license and Seattle's Department. It was the  
power is supplied to the Seattle plant, 1941, an amount of \$14,717  
in terms of cost, and the supplying system operating on this  
extent. Since that time arrangements have been made by the  
city to thereby the interconnection of power will be on a long basis.

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and the tropical system, and the two other northern systems, namely, Canada's system and the River Darling is again the development of the River power from the River system to the development of power in the surrounding areas to give to the possibility of increasing power too much on the Darling power at this time, serious developed power also at other places, and before any serious the installed capacity of the big three plants and in addition the River system as the present time requires all at

A D D E N D A

It has recently been brought to our attention that the Commission has made substantial reductions in the renewal rates charged in various systems, and that such reductions have been made retroactive to the date of first operation.

Memorandum re Reduction of Renewal Rates  
on the Severn System

On December 20th, 1922, the Commission passed the following minute reducing the renewal rates on the Severn System:

"The Chief Engineer having recommended a revised depreciation rate calculated on the basis of the life of the equipment, also having advised that this matter had been taken up with Mr. Francis and approved, it was decided that the depreciation rate for the Severn System should be fixed at 1.35 per cent, and that this rate be made retroactive to the date of first operation."

The rate used by the Commission was 2.75 per cent. and this revision has resulted in a reduction of the rate of 1.40 per cent.

We have been informed by Mr. McPherson, in charge of Hydro accounts in the absence of Mr. Pierdon, that the effect of this revision has resulted in a reduction of the renewal reserve at October 31st, 1921, of \$119,976, of which \$105,308 has been applied as a credit to the municipalities and \$14,668 as an addition to the contingency reserve. The



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It has recently been brought to our attention that the Commission has made substantial revisions in the proposed rates charged in various systems, and that such revisions have been made retroactive to the date of first payment.

COMMISSION ON REVENUE OF HAWAIIAN ISLANDS  
AS THE STATE ENGINEER

On November 20th, 1937, the Commission passed the following order relating the proposed rates to the revenue:

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The Order begins by stating that the Commission has received information from the Hawaiian Islands Water Supply Commission on the basis of the data of the system, also having advised that this matter has been taken up with Mr. [Name] and suggested, it was decided that the Commission take the [Name] system should be fixed at 1.50 per acre, and that this rate be made retroactive to the date of first operation."

The rate now of the Commission was 2.75 per acre, and this revision has resulted in a reduction of the rate of 1.25 per acre.

It has been learned by Mr. [Name] in [Name] of [Name] in the absence of Mr. [Name], that the effect of this revision has resulted in a reduction of the revenue of [Name] at [Name] of \$119,796. It will be seen that this revision has resulted in a credit to the [Name] of \$119,796 as an addition to the [Name] revenue. The

amount of \$105,308, credited to the municipalities has the effect of reducing the cost of power to them throughout the entire period of operation to October 31st, 1921, and would reduce the balances owing by them at October 31st, 1921, in corresponding amounts.

The operating figures in the report are also subject to revision, especially the annual cost per horsepower.

On page 46 of the Consulting Engineer's report it is recommended that the contingency reserve should be increased to \$20,000 or \$30,000. The balance at October 31st, 1921, of \$7,128 together with the additional amount of \$14,668, transferred from the renewal reserve would bring the renewal reserve to approximately Mr. Francis' minimum recommendation.

In view of the instructions given no attempt has been made to recast the figures in order that they may conform with the changes recently made, but it is pointed out that in reporting to the Government some reference should be made to the reduction that has been made in the renewal reserve account.

It is also interesting to note that municipalities on the Severn System for the most part will now have credit balances instead of debit balances as previously enumerated in this report.



On page 86 of the memorandum, it is stated that the balance of the account as of 12/31/54, was \$100,000.00. This balance was composed of \$50,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/55, was \$125,000.00. This balance was composed of \$75,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/56, was \$150,000.00. This balance was composed of \$100,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks.

The foregoing figures are based on the report of the Special Agent in Charge, New York, dated 1/10/57, and are subject to audit. The balance of the account as of 12/31/57, was \$175,000.00. This balance was composed of \$125,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks.

On page 87 of the memorandum, it is stated that the balance of the account as of 12/31/58, was \$200,000.00. This balance was composed of \$150,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/59, was \$225,000.00. This balance was composed of \$175,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/60, was \$250,000.00. This balance was composed of \$200,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks.

It is noted that the balance of the account as of 12/31/61, was \$275,000.00. This balance was composed of \$225,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/62, was \$300,000.00. This balance was composed of \$250,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/63, was \$325,000.00. This balance was composed of \$275,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks.

It is also noted that the balance of the account as of 12/31/64, was \$350,000.00. This balance was composed of \$300,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks. The balance of the account as of 12/31/65, was \$375,000.00. This balance was composed of \$325,000.00 in cash and \$50,000.00 in investments. The investments were made up of \$25,000.00 in U.S. Government bonds and \$25,000.00 in common stocks.













